

<u>Iowa Coordinating Council for Post-High School Education (ICCPHSE)</u>

Monday, April 27, 2017

10:00 a.m. – 2:00 p.m. Triton Café, Warren Hunt Conference Center, Rooms 100-101 lowa Central Community College 1 Triton Circle Fort Dodge, IA 50501

Dial-in: 1-866-685-1580 (code) 0009991920#

	Dial-III: 1-000-003-1300	(COGE) 0003331320#
1.	Welcome	Dan Kinney, Chair
2.	Call to Order and Introductions	Dan Kinney, Chair
3.	Approval of Meeting Minutes – (Attachment)	Jeremy Varner, Recording Secretary
	• October 26, 2016	
4.	Treasurer's Report (Attachment)	John Sellars, Treasurer
	Through March 2017	
	Annual Audit	
	• Dues	
	Support for the Way Up Conference	
5.	The Status of Every Student Succeeds Act (ESSA) in Iowa	Dan Kinney, Chair
	Dr. Linda Carroll—Iowa Department of Education	
_	Dr. Carole Richardson—lowa Department of Education	<u> </u>
6.	Future Ready Iowa Update	Dan Kinney, Chair
	 Ryan Murphy—Iowa Workforce Development 	
	 Future Ready Iowa website 	
	o Iowa's Career Coach	
7.	Multi-State Collaborative on Military Credit Update	Rachel Boon, Permanent Secretary
8.	Meeting schedule for 2017-2018	Rachel Boon, Permanent Secretary
	Accepting requests for discussion topics	
9.	Notices of Intent	Rachel Boon, Permanent Secretary
	Programs without concerns for ratification	
10.	Programs submitted – pending 20 day review ICCPHSE tools	Dankal Dana Danasanant Canastani
10.	Intent to Offer	Rachel Boon, Permanent Secretary
	Listserv	
	Taxonomy	
11.	Fall 2016 Enrollment Report (Attachment)	Rachel Boon, Permanent Secretary
12.	Membership for 2017-2018 (Attachment)	Dan Kinney, Chair
13.	Confirmation of Mark Nook as 2017-2018 Chair	Dan Kinney, Chair
	(President, University of Northern Iowa)	
	 Confirmation of XXX as 2017-2018 Vice-Chair 	
	(XXXX)	
	Confirmation of Patricia Drives as 2017-2018 Treasurer	
	(incoming President, Graceland University)	
14.	For the Good of the Order	Dan Kinney, Chair
		- , ,

Iowa Coordinating Council for Post-High School Education Iowa State University—Scheman Building—Room 098—Ames, Iowa

ICCPHSE Meeting Minutes - Wednesday, October 26, 2016

1. Welcome—Daniel Kinney, Chair

The Iowa Coordinating Council for Post-High School Education (ICCPHSE) met on Wednesday, October 26, 2016, at 4:15 PM at Iowa State University. Chair Daniel Kinney welcomed the Council members and guests to the meeting.

2. Call to Order and Introductions—Daniel Kinney, Chair

Chair Kinney called the meeting to order. Council members introduced themselves. The following individuals were present:

Members of State Board of Education

Bettie Bolar* (via conference call)

Institutional Representatives

Daniel Kinney, Iowa Central Community College*
Jay Nardini, Hawkeye Community College* (via conference call)

Representatives of Iowa Department of Education

Jeremy Varner*

Board of Regents

Diana Gonzalez, Board of Regents*

Representative of Regent Member Institutions

Lon Moeller, University of Iowa*

Representative of Independent Colleges and Universities

John Sellars, Graceland University*

Representative of Iowa College Student Aid Commission

N/A

Representative of the IPTV Board

N/A

Representative of Private for-Profit Schools

N/A

Student Representatives

N/A

Guests

Laura Dickson, Board of Regents

^{*} Indicates voting delegate.

3. Approval of Meeting Minutes—Jeremy Varner, Recording Secretary

Jeremy Varner presented the minutes from the October 26, 2016, ICCPHSE meeting for approval.

<u>Action</u>: Diana Gonzalez moved and John Sellars seconded for approval of the minutes as presented. Motion passed.

4. Treasurer's Report—John Sellars, Treasurer

John Sellars presented the treasurer's report. Sellars presented a statement of the Council's income and expenditures through September 2016. Dues have been received for next year (2017-18). John will be retiring soon and there was discussion regarding who will manage the treasurer responsibilities.

5. Notices of Intent—Diana Gonzalez

A. <u>Programs Without Concerns for Ratification</u>

Diana Gonzalez explained the ICCPHSE Notice of Intent process. She reported that the colleges listed below had programs without concerns for ratification. Chair Kinney asked for a motion.

University of Iowa Master of Science in Athletic Training Master of Science CIP # 51.0913 On Campus

Southeastern Community College Biomedical Technology/Technician Associate of Applied Science CIP # 1504010200 On Campus

Dordt College Manufacturing Technology Associate of Applied Science CIP # 15.0000 On Campus

Dordt College
Agricultural: Farm Operations & Management
Associate of Applied Science
CIP # 01.0301
On Campus

Northeast Iowa Community College Legal Assistant/Paralegal Associate of Applied Science CIP # 2203020200 On Campus North Iowa Area Community College Criminal Justice/Police Science Associate of Applied Science CIP # 4301070200 On Campus

Iowa Central Community College Child Care Provider/Assistant Diploma CIP # 1907090100 On Campus

Grand View University

Master of Science in Athletic Training

Master's degree

CIP # 51.0913

On Campus

University of Northern Iowa Physics Bachelor of Arts CIP # 40.0801 On Campus

University of Northern Iowa BAS in Managing Business Organizations Bachelor of Applied Science CIP # 52.0201 On Line

University of Northern Iowa BAS in Technology Bachelor of Applied Science CIP # 15.1501 On Line

University of Iowa BS in Engineering w/a major in Environment Engineering Bachelor of Science CIP # 14.1401 On Campus

Action: Diana Gonzalez moved and Jeremy Varner seconded to ratify the above noted programs. Motion passed.

B. Programs Submitted to ICCPHSE Listserv—Pending 20-Day Review

Diana Gonzalez reported that the following college program was submitted to the ICCPHSE listserv and as of November 3, 2016. The following programs have not met the 20-day review period. No ratification until later; if no concerns, they can proceed.

Briar Cliff University
B.A. in Arts and Humanity
Bachelor of Arts
CIP # 24.0199
On Campus

6. Meeting Schedule for 2017—Diana Gonzalez

- January 18, 2017 (conference call, if needed) 9 AM
- April 27, 2017 Iowa Central Community College Fort Dodge 10 AM 2 PM

Diana reported from the ICCPHSE Executive Committee meeting held in July the following list of proposed topics:

- Smarter Balance Assessment
- Developmental Education
- Higher Learning Commission Accreditation
- Every Student Succeeds (ESSA) and Teacher Preparation
- Future Ready Iowa (FRIA) Initiative

7. ICCPHSE Tools—Diana Gonzalez

Listserv:

Diana indicated that all personnel changes (i.e., contact information) to the listserv need to be provided to Laura Dickson. An email will be sent out to the listserv to remind recipients to inform the Board of Regents office of any listserv changes.

Taxonomy:

The Taxonomy is a list of programs offered at each institution. Diana asked the members to check their college's list and let the Board of Regents office know if there are any program updates, particularly if a program has been terminated.

8. Membership for 2016-17—Diana Gonzalez

Diana referenced the membership list and stressed that it is important the list be reviewed to ensure the right people are included. She requested that any changes to the list be submitted to her.

9. Home Base Iowa Report Update—Jeremy Varner

Jeremy shared the most recent Home Base Iowa (HBI) and provided an overview. Diana discussed Multi-State Collaborative in Military Credit (MCMC) efforts, bridge program development, and systemizing efforts. Dan Kinney noted Iowa's community college efforts and the conference, and the progress to date on awarding credit. Diana mentioned LACTs could explore a competency approach.

10. Fall 2016 Enrollment Report Survey Update—Diana Gonzalez

The University of Iowa prepares the report survey on behalf of ICCPHSE, and they are currently gathering the data. The report will soon be ready for review.

11. For the Good of the Order—Daniel Kinney

The meeting was adjourned at 4:52 PM.

Respectfully submitted by: Jeremy Varner, ICCPHSE Recording Secretary

Iowa Coordinating Council for Post High School Education

В.		7/1/16 - 6/30 2016-17	/17	7/1/17 - 6/30/18 2017-18
В.	ome	Budget	Actual	Budget
В.	Dues			
В.	Board of Regents	\$0.00	0.00	\$300.00
В.	Dept./Education	0.00	0.00	100.00
В.	IAICU	0.00	0.00	300.00
В.	IACCT	0.00	0.00	300.00
В.	ICSAC	0.00	0.00	100.00
В.	IPTV	0.00	0.00	100.00
	IAPBS/IPSSA	0.00	0.00	<u>300.00</u>
		\$0.00	\$0.00	\$1,500.00
C	Interest Income	0.00	0.00	0.00
	Articulation Conference	0.00	0.00	0.00
D.	Carry Over Balance	2,613.07	2,613.07	2,113.07
	Total Income	\$2,613.07	2,613.07	\$3,613.07
II. Exp	penses			
_	Council Meetings Expense			
A.	(Includes meetings via ICN)	\$1,000.00	\$0.00	\$1,000.00
В.	Secretarial Expense	0.00	0.00	0.00
C. '	Treasurer's Expense	0.00	0.00	0.00
D. 1	Program Expense	500.00	0.00	500.00
E	Articulation Subcommittee	0.00	0.00	0.00
F. 3	Miscellaneous Expense	250.00	0.00	250.00
G.	Distance Learning Expense	0.00	0.00	0.00
Н.	Way up	500.00	500.00	500.00
I. :		0.00	0.00	0.00
	Reserve Fund	0.00	0.00	0.00
III :	Reserve Fund Total Expense	\$2,250.00	\$500.00	0.00 \$2,250.00

Account Balances 04/19/2017		
Beginning Balance	\$5,734.51	
Plus Revenue	\$0.00	
Less expenses	\$500.00	
		\$5,234.51
Way Up Balance	1,910.77	
Carol Kay Memorial	1,210.67	
ICCPHSE Balance	2,113.07	
Ending Balance	<u>-</u>	\$5,234.51

Every Student Succeeds Act: What you need to know

The Every Student Succeeds Act was passed in December 2015, replacing the 2002 federal legislation known as the No Child Left Behind Act. The new legislation has left many wondering how it may impact your child(ren)'s education. Below is an overview of some of the changes and the implications for education.

Standards

No Child Left Behind Act (NCLB)

The NCLB required state standards in reading, math, and science at all grade levels, and allowed states to develop standards in other content areas. Additionally, it required that states apply the same academic standards to all schools and children. However, the Common Core standards did not emerge until after this legislation was enacted, so it does not address these standards.

Every Student Succeeds Act (ESSA)

The ESSA requires assurance that states adopt challenging academic content standards in reading, math, and science with three levels of achievement aligned with the entrance requirements for the state's higher education system and career and technical education standards. It also prohibits the Secretary of Education from having authority over a state's academic standards. Furthermore, it allows states to develop alternate academic achievement standards for students with the most significant cognitive disabilities.

Assessments

No Child Left Behind Act (NCLB)

- Requires states test in reading and math annually for grades 3-8 and once in high school.
- Requires states test in science annually for grade spans 3-5, 6-8, and 10-12.
- Allows states to develop assessments in other subjects.
- Requires states provide reasonable adaptations and acommodations for students with disabilities. Allows states to administer alternate tests for students with disabilities, however, these alternate tests were to be used by no more than one percent of the total number of students.
- Requires states to administer assessments to at least 95 percent of students.
- Requires districts to annually assess all students with limited English language proficiency.
- Requires states and districts who receive Title I-A funds to annually administer National Assessment of Educational Progress tests in grades 4 and 8 in reading and math.

Every Student Succeeds Act (ESSA)

The ESSA still requires states to test students annually with many of the same guidelines, however, it provides flexibility in how and when the tests are administered. There is also a shift in finding different kinds of tests that more accurately measure what a student is learning.

Reference

Accountability

No Child Left Behind Act (NCLB)

- Required that 100 percent of students be proficient in reading and math by the end of the 2013-2014 school year.
- Requires that schools make adequate yearly progress for all students.
- Requires a publicly available annual state report card that includes data on student achievement, comparison of state's actual achievement to its objectives, percentage of students not tested, state's academic trends over the course of two years, graduation rates, information on teacher quality, and other information as determined by the state.

Every Student Succeeds Act (ESSA)

The ESSA eliminates the 100 percent and adequate yearly progress rules. Additionally, it prohibits the Secretary of Education from prescribing accountability systems.

It does require that each state develop its own accountability system that includes performance goals, annual measurements of student performance based on assessments, graduation rates, student growth, school quality indicators, English language proficiency, and annual identification and differentiation for schools based on all indicators.

It allows states to decide how much weight to give tests in their accountability systems.

The annual state report cards will still be required with some new additions including a description of the accountability system, schools identified as in need of support and improvement, National Assessment of Educational Progress (NAEP) assessment results, data collection pursuant to the Civil Rights Data Collection survey, per-pupil expenditures of federal, state, and local funds, and postsecondary enrollment.

Teacher and Leader Effectiveness

No Child Left Behind Act (NCLB)

- Requires 100 percent of teachers in core academic subjects to be highly qualified, which is defined as teachers who have a bachelors degree, certification or license in their subject, and are able to demonstrate subject-matter knowledge.
- Requires scientifically based professional development for teachers of core academic subjects.
- Requires schools use Title II funds to prepare, recruit, and retain teachers and principals.

Every Student Succeeds Act (ESSA)

The ESSA eliminates the highly qualified requirements, but requires states to create a plan to provide assurance that all teachers and paraprofessionals meet state certification and licensure requirements.

Additionally, it creates new teacher, principal, and school leader academies to help meet the needs for effective educators in high-need schools and a teacher residency program to enhance clinical training opportunities for teachers.

Federal Education Funding

No Child Left Behind Act (NCLB)

- Provides Title I-A funding to states through four separate funding formulas: Basic, Concentration, Targeted, and Education Finance Incentive Grants.
- States and districts are prohibited from using federal funds to provide services or support activities for which state and/or local funds are currently used.

Every Student Succeeds Act (ESSA)

The ESSA allows 100 percent transferability between Title II and Title IV and from Titles II and IV into Title I

It also allows districts to use federal funds for non-schoolwide programs if they can demonstrate that the method used to allocate funds ensures the school receives all of the state and local funds it would have received absent Title I-A funds.

Iowa Department of Education

Every Student Succeeds Act

Iowa Coordinating Council For Post-High School Education Thursday, April 27, 2017



Linda Carroll, Ed.D Bureau Chief, Educator Quality

Carole Richardson, Ed.D Program Consultant, Educator Preparation

Goals for Today

- 1. Overview of ESSA
- 2. ESSA related to Teacher Education and Development
- 3. Involvement of Post Secondary Community
- 4. Continued Input from Post Secondary Community



Every Student Succeeds Act (ESSA)

- Reauthorization of Elementary and Secondary Education Act of 1965
- Replaces No Child Left Behind (NCLB) Act
- Focus on Equity for All Students
- Transparency and Accountability in K-12 Schools
- Restores Balance between Role of States and Federal Government in Accountability for Success of All Children



Every Student Succeeds Act (ESSA)

- Maintains annual assessments
- Gives Iowa authority to design its own system of accountability, school interventions, and student supports
- Increases flexibility in use of federal funds
- Limits the authority of the U.S. Secretary of Education to issue mandates



Components of Iowa ESSA Plan

ESSA Coordination
Standards and Assessment
Legal Foundations
Educator Quality
Finance
Accountability
School Intervention
Early Childhood



Division of Work - Effective Instruction

SUPPORTING EFFECTIVE INSTRUCTION

Highly Effective Preparation Programs

Co-leads - Carole Richardson and Larry Bice

Highly Effective, Systemic, Ongoing Development and TA Systems

Co-leads - Isbelia Arzola, Marietta Rives and Fred Kinne

Highly effective evaluation and support systems

Co-leads - Matt Ludwig and Becky Slater

Highly effective licensing and certification systems

Co-leads - Joanne Tubbs and Lora Rasey



Section D. TITLE II, PART A: Supporting Effective Instruction

- 1. Use of Funds
- 2. Use of Funds to Improve Equitable Access to Effective Teachers
- 3. System of Certification and Licensing
- 4. Improving Skills of Educators
- 5. Data and Consultation
- 6. Teacher Preparation



Improving Skills of Educators

Funds for professional development of current teachers and leaders:

- Learning use of a multi-tiered system of support (MTSS)
- To effectively meet needs of all students
- Analyzing and interpreting student data
- Implementing most effective interventions
- Monitoring student achievement



Improving Skills of Educators

Strategies:

- Regional trainings for schools
- Direct site visits
- Technical assistance for district coaches to implement most effective teaching practices
- Summer institutes to review data and develop action plans



Teacher Preparation

"The Iowa Department of Education will work directly with institutes of higher learning to contribute to professional development efforts across the system, from pre-professional though inservice educators...

Collaborative partnerships will provide parallel professional development for educator preparation program faculty as well as opportunities for pre-service teachers to learn, practice, and apply skills essential for successful implementation of MTSS."



Teacher Preparation

- E will continue to support and monitor current lowa Administrative Code:
- '9.15(2) requires that each teacher candidate develop the ability to meet the
- s of all learners, including:
- Students from diverse ethnic, racial and socioeconomic backgrounds.
- Students with disabilities.
- Students who are gifted and talented.
- English language learners.
- Students who may be at risk of not succeeding in school.
- 81-79.14(4) requires that teacher candidates experience clinical practices in ple set the studie of the set of



Stakeholder Engagement





Stakeholder Input Process

Summer-Fall 2016 - Work-teams formed and early drafts written

Winter 2016-2017 - Drafts disseminated to stakeholders for input; information sessions held throughout the state

February-March 2017 - Feedback gathered and analyzed

March- April 2017 - Second drafts written incorporating stakeholder feedback

Late May 2017 - Draft revisions posted for feedback and input



lowa's ESSA Information

• For more information:

On Department's Webpage

https://www.educateiowa.gov/pk-12/every-student-succeeds-act

Submit questions to ESSA@lowa.gov

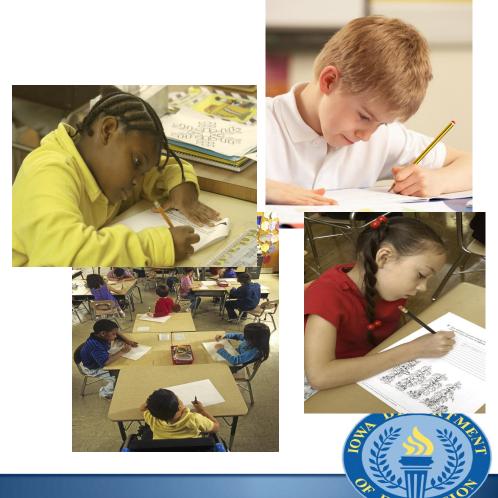


Our Common Goal

- A strong system of schools
- Excellent educators
- Effective evidence-based instruction
- High rigorous standards and accountability

so that

Every Iowa Student Succeeds!



Questions?





ICCPHSE Approved New Programs/New Locations Submitted to the ICCPHSE List Serve

PROGRAMS WITHOUT CONCERNS

<u>PROGRAMS TO BE LISTED ON AGENDA FOR RATIFICATION – APRIL 27, 2017 - ICCPHSE MEETING</u>

Briar Cliff University

BA in Arts and Humanity Bachelor of Arts CIP # 24.0199 On Campus

Cornell College

Bachelor of Arts with a Major in Management Bachelors
CIP # 52.0201 / 52.1001
On Campus

University of Iowa

Master of Science in Finance (MSF)
Masters
CIP # 52.0801
On Campus (Iowa City)

Iowa Western Community College

Welding Technology/Welder Certificate CIP # 48.0508 On Campus

Dordt College

Master's in Public Administration (MPA)
Master's degree
CIP # 44.0401
On-line

ICCPHSE Approved New Programs/New Locations Submitted to the ICCPHSE List Serve

Iowa State University

Master of Human Computer Interaction
Master's degree
CIP # 30.3101
On-line

Indian Hills Community College

Dietetic Technician AAS CIP # 51.31030200 On-line

Iowa Central Community College

Parks, Recreation & Leisure Facilities Management, General AAS
CIP # 31.02010200
On Campus

Wartburg College

BA w/a major in Public Health Bachelor of Arts CIP # 51.2299 On Campus

Grandview University

Game Design and Interactive Analytics Bachelor of Arts CIP # 50.0411 On Campus

Cornell College

Bachelor of Science in Engineering Bachelors of Science CIP # 14.0101 On Campus

ICCPHSE Approved New Programs/New Locations Submitted to the ICCPHSE List Serve

University of Iowa

Neuroscience Bachelor of Science CIP # 26.1501 On Campus

Hawkeye Community College

Medical/Clinical Assistant Diploma CIP # 5108010100 On Campus

Iowa State University

B.S. in Nursing Bachelor of Science CIP # 51.3801 On Campus

Hawkeye Community College

Welding Technology/Welder AAS CIP # 4805080200 On Campus

Hawkeye Community College

Construction/Heavy Equipment/Earthmoving Equipment Operation AAS CIP # 4902020200 On Campus

Indian Hills Community College

Hospitality Administration/Management, General AAS CIP # 5209010200 On Campus, Off Campus (face-to-face), on-line

ICCPHSE Approved New Programs/New Locations Submitted to the ICCPHSE List Serve

<u>Iowa Western Community College</u> Digital Communication & Media / Multi-media Certificate CIP # 0907020100 On Campus, on line

USER	INSTITUTION
nancy.kramer	allencollege.edu
dnmcd	bellevue.edu
rhewlett	bellevue.edu
brian.eben	briarcliff.edu
hamid.shirvani	briarcliff.edu
todd.knealing	briarcliff.edu
Bralj	bvu.edu
frantzm	bvu.edu
gibbss	bvu.edu
goodfriend	bvu.edu
mooref	bvu.edu
rhea	bvu.edu
salvuccij	bvu.edu
clfiegen	capricollege.com
hennings	central.edu
isaacsonl	central.edu
petersonb	central.edu
putnamm	central.edu
streym	central.edu
jnardini	cfu.net
joanne.burrows	clarke.edu
susan.burns	clarke.edu
jphifer 	coe.edu
mbaehr	coe.edu
clauson	graceland.edu
heissere	graceland.edu graceland.edu
jodi.seymour	graceland.edu
jsellars toverett	graceland.edu
teverett	graceland.edu

USER	INSTITUTION
jbrand	cornellcollege.edu
jbrown	cornellcollege.edu
jdieker	cornellcollege.edu
dbuol	dbq.edu
mward	dbq.edu
president	dbq.edu
kjlinduska	dmacc.edu
rjdenson	dmacc.edu
angela.franklin	dmu.edu
jodi.cahalan	dmu.edu
karen.mclean	dmu.edu
edwards	dordt.edu
eric.forseth	dordt.edu
erik.hoekstra	dordt.edu
-	
anne.kremer	drake.edu
earl.martin	drake.edu
keith.summerville	drake.edu
president	drake.edu
sue.mattison	drake.edu
mathewk	dwci.edu
tlenchak	dwci.edu
	aine adu
ddoucette	eicc.edu
justin	faustinstitute.com
justin	Taustinstitute.com
bettie.bolar	gmail.com
Dettie.bolai	gman.com

USER	INSTITUTION	USER	INSTITUTION
chall	grandview.edu	bkbehli	iastate.edu
cmoses	grandview.edu	deprince	iastate.edu
dbarger	grandview.edu	holger	iastate.edu
kdillion	grandview.edu	pabryant	iastate.edu
khenning	grandview.edu	sknipfel	iastate.edu
pwilliams	grandview.edu	sleath	iastate.edu
		wickert	iastate.edu
Kington	grinnell.edu		
		christopher.duree	iavalley.edu
bbeert	hamiltontechcollege.com		
		durhamjd	ihs.org
cbuhr	hawkeyecollege.edu		
jane.bradley	hawkeyecollege.edu	msprouse	indianhills.edu
mjdolan	iacct.com	ann.lebo	iowa.gov
		barbara.burrows	iowa.gov
abaumert	iaicu.org	chris.russell	iowa.gov
president	iaicu.org	jeremy.varner	iowa.gov
		julie.leeper	iowa.gov
djohnson	iowacentral.edu	karen.misjak	iowa.gov
kinney	iowacentral.edu	ryan.wise	iowa.gov
		stephanie.weeks	iowa.gov
sstokes	iowalakes.edu		
vnewhouse	iowalakes.edu	laura.dickson	iowaregents.edu
		mark.braun	iowaregents.edu
		rachel.boon	iowaregents.edu
tbrouwer	itt-tech.edu	robert.donley	iowaregents.edu
dfile	iwc.edu	ken.harrison	iptv.org
jeffrey.fager	iwc.edu	tiffany.morgan	iptv.org
dkinney	iwcc.edu	ksmith3	kaplan.edu
estopak	iwcc.edu	kwebster	kaplan.edu
mwelch	iwcc.edu	sspivey	kaplan.edu
		lajames	lajames.net

USER	INSTITUTION
jim.collins	loras.edu
maryellen.carroll	loras.edu
sara.glover	loras.edu
rtorgers	luther.edu
bdecker	mercydesmoines.org
deeds	morningside.edu
reynders	morningside.edu
handler	mtmercy.edu
jhandler	mtmercy.edu
tcastle	mtmercy.edu
cpearson	mum.edu
mpearson	mum.edu
president	mum.edu
David.Massey	niacc.edu
Michelle.Petznick	niacc.edu
Ronda.Smith	niacc.edu
mihm-heroldw	nicc.edu
millerd1533	nicc.edu
weel	nicc.edu
wilderc	nicc.edu
mark.husbands	nwciowa.edu
aletheas	nwicc.edu
marchiori_d	palmer.edu
KochPaulC	sau.edu
mathesonreginam	sau.edu
officeofthepresident	sau.edu
schustertracy	sau.edu

USER	INSTITUTION
jrichardson	scciowa.edu
mash	scciowa.edu
denise.hudson	simpson.edu
jody.ragan	simpson.edu
loretta.collins	simpson.edu
mark.gammon	simpson.edu
presidents.office	simpson.edu
stilesMD	stlukescollege.edu
crittenden	swcciowa.edu
taylor	swcciowa.edu
angie-cochran	uiowa.edu
anne-zalenski	uiowa.edu
bruce-harreld	uiowa.edu
julie-cunningham	uiowa.edu
Ion-moeller	uiowa.edu
sue-curry	uiowa.edu
tracy-sondgeroth	uiowa.edu
van-allen-shalash	uiowa.edu
walkera	uiu.edu
brenda.bass	uni.edu
cheryl.nedrow	uni.edu
chris.cox	uni.edu
jennifer.yarrow	uni.edu
jim.wohlpart	uni.edu
kavita.dhanwada	uni.edu
kimberly.heffernanm	uni.edu
mark.nook	uni.edu
pat.woelber	uni.edu

USER	INSTITUTION	USER	INSTITUTION
brandon.shedron	vatterott.edu		
hfranken	vatterott.edu		
pam.bell	vatterott.edu		
regulatory	vatterott.edu		
sarah.bouma	vatterott.edu		
hansonr	waldorf.edu		
brian.ernsting	wartburg.edu		
edith.waldstein	wartburg.edu		
president	wartburg.edu		
dlarson	wartburgseminary.edu		
terry.murrell	witcc.edu		
ottossonj	wmpenn.edu		
parkerl	wmpenn.edu		
pearcej	wmpenn.edu		
stahlen	wmpenn.edu		

Prepared on behalf of the lowa Coordinating Council on Post High School Education

Table I. Total Enrollment

			Total Students Ernolled	* Off- campus students included in total	High school students, including PSEO, included in total	PSEO students included in total	Enrollm Academi	ic Load	Total Se Credit l		Number of Credit I Full-Time for Finar	cial Aid Purposes	** Adjusted Part-Time Credit Hours	Adjusted Total Enrollment	Enrollm Residenc	y Status		
	М	W	Unknown	Total	Fall 2015	Fall 2016	Fall 2016	Fall 2016	Full-Time	Part- Time	Full-Time	Part-Time	Undergraduate	Graduate- Professional	(UG PT Credit Hours/12 + G & P PT Credit Hours/9)	(FT + Adj. PT)	Resident	Non- Resident
Public 4-Year or Above Institutions																		
Iowa State University	20,897	15,763	0	36,660	36,001	1,517	101	101	33,002	3,658	487,544	17,366	12	9	1,707	34,709	21,020	15,640
The University of Iowa	16,039	17,234	61	33,334	32,150	2,898	99	94	25,624	7,710	383,026	26,212	12	9	2,457	28,081	18,172	15,162
University of Northern Iowa	4,862	7,043	0	11,905	11,981	1,103	29	0	9,703	2,202	137,563	10,021	12	9	953	10,656	10,528	1,377
Subtotal	41,798	40,040	61	81,899	80,132	5,518	229	195	68,329	13,570	1,008,133	53,599				73,445	49,720	32,179
Private Non-Profit 4-Year or Above Inst	titutions																	
Allen College	66	554	0	620	611	0	0	0	340	280	4,445	1,650	12	6	164	504	588	32
Briar Cliff University	575	741	0	1,316	1,149	462	145	0	884	432	12,890	2,648	12	9	240	1,124	742	574
Buena Vista University	674	1,440	0	2,114	2,322	1,319	3	3	1,605	509	16,713	1,666	12	6	154	1,759	1,849	265
Central College	593	655	0	1,248	1,274	69	16	16	1,204	44	18,029	195	12	0	16	1,220	925	323
Clarke University	316	727	0	1,043	1,075	32	8	8	907	136	13,623	756	12	9	71	978	564	479
Coe College	601	806	2	1,409	1,416	0	17	17	1,344	65	22,140	341	12	0	28	1,372	628	781
Cornell College	491	487	0	978	1,031	0	0	0	977	1	11,724	8	12	0		978	174	804
Des Moines University	805	781	0	1,586	1,607	158	0	0	1,371	215	29,423	977	0	9	109	1,480	496	1,090
Dordt College	792	731	0	1,523	1,458	106	64	13	1,378	145	22,481	571	12	9	55	1,433	590	933
Drake University	1,990	3,011	0	5,001	4,991	0	21	21	3,964	1,037	61,205	5,433	12	9	579	4,543	2,225	2,776
Emmaus Bible College	112	146	0	258	247	15	2	0	235	23	3,921	91	12	0	8	243	100	158
Faith Baptist Bible College and	155	133	0	288	282	16	9	0	224	64	3,569	272	12	9	25	249	.120	168
Graceland University	713	1,518	0	2,231	2,295	1,127	144	144	1,580	651	20,267	2,753	12	5	266	1,846	516	1,715
Grand View University	886	1,085	0	1,971	1,988	0	18	10	1,657	314	24,230	2,044	12	9	178	1,835	1,642	329
Grinnell College	770	929	0	1,699	1,705	127	16	0	1,658	41	26,482	234	12	0	20	1,678	136	1,563
lowa Wesleyan College	246	277	0	523	461	47	2	2 0	480	43	7,112	253	12	9	21	501	202	321
Loras College	795	729	0	1,524	1,528	38	34	6	1,442	82	21,038	380	12	6	33	1,475	653	871
Luther College	970	1,199	0	2,169	2,337	12	g	9	2,131	38	32,900	158	12	0	13	2,144	624	1,545
Maharishi University of Management	1,215	487	0	1,702	1,530	791	C	0	1,433	269	20,033	1,634	12	12 or 6, depending	178	1,611	85	1,617
Morningside College	898	2,004	0	2,902	2,797	1,578	3	1	1,329	1,573	20,399	6,521	12	9	720	2,049	2,229	673
Mount Mercy University	577	1,305	4	1,886	1,877	140	4	4	1,261	625	16,269	3,888	12	6	331	1,592	1,669	217
Northwestern College	495	765	0	1,260	1,210	176	3	2	1,046	214	16,547	1,150	12	8	119	1,165	733	527
Palmer College of Chiropractic	611	402	0	1,013	988	0	C	0	998	15	17,014	128	12	12	14	1,012	210	803
Saint Ambrose University	1,282	1,895	0	3,177	3,343	0	C	0	2,555	622	38,778	2,928	12	9	290	2,845	1,425	1,752
Simpson College	708	899	1	1,608	1,690	479	4	4	1,421	187	22,156	1,228	12	6	105	1,526	1,331	277
Upper Iowa University	2,004	3,440	0	5,444	5,215	4,696	4	0	3,045	2,399	36,746	13,910	12	6	1,178	4,223	2,134	3,310
Wartburg College	711	771	0	1,482	1,537	0	30	30	1,434	48	20,479	245	12	0	20	1,454	966	516
Wartburg Theological Seminary	51	61	0	112	115	58	C) 0	100	12	1,274	25	0	9	3	103	19	93
William Penn University	767	742	0	1,509	1,590			9	1,213	296	17,681	1,536	12	9	133	1,346	889	620
Subtotal	20,869	28,720	7	49,596	49,669	11,975	666	297	39,216	10,380	579,567	53,622		*****	****	44,289	24,464	25,132

Prepared on behalf of the Iowa Coordinating Council on Post High School Education

Table I. Total Enrollment

	Total Students Enrolled, Fall 20		2016	Total Students Ernolled	* Off- campus students included in total	High school students, including PSEO, included in total	PSEO students included in total	Enrollme Academi		Total Ser Credit F	100000000000000000000000000000000000000	Number of Credit I Full-Time for Finan		** Adjusted Part-Time Credit Hours (UG PT Credit Hours/12 + G	Adjusted Total Enrollment	Enrollme Residency	RESERVED TO THE RESERVED TO TH	
	М	w	Unknown	Total	Fall 2015	Fall 2016	Fall 2016	Fall 2016	Full-Time	Time	Full-Time	Part-Time	Undergraduate	Professional	& P PT Credit Hours/9)	(FT + Adj. PT)	Resident F	Resident
,									•									
Private for Profit 4-Year or Above Institu	tions						0.00			•								
Ashford University - Clinton Campus	2	16	0	18	406	5	0	0	98	3	1020	18		0	2		8	10
Ashford University - Online	11,675	29,034	0	40,709	42,046	40,709	0		100	0	3/	0		9	0	10,100	330	40,379
Hamilton Technical College	102	51	0	153	156	0	0	0		0	4,590	0		0	0		96	57
Kaplan University - Cedar Falls Campus	34	200	0	234	305	0	0	-	3.55	106	1,157	568	200	2 or 5 depending	48	1000	226	8
Kaplan University - Cedar Rapids	76	324	0	400	450	- 3	0		201100	177	1,984	951		2 or 5 depending	81	1000	388	12
Kaplan University - Davenport Campus	99	294	0	393	456	0	0			208	1,597	1,059		2 or 5 depending	91		217	176
Kaplan University - Des Moines Campus	158	515	1	674	754	0	0			343	2,859	1,816		2 or 5 depending	154		661	13
Kaplan University - Mason City Campus	36	150	2	188	220	0	0	_	-	128	501	672	300	2 or 5 depending	57	2.7.5.	108	80
Kaplan University - Online	7,432	20,642	121	28,195	35,452	0			0,000	22,329	36,176	115,053		2 or 5 depending	9,857	W-200-25	165	28,030
Waldorf University	1,531	858	0	2,389	2,060	1,749	2007	117	2 357553	550	15,910	1,841	12	3	153		349	2,040
Subtotal	21,145	52,084	124	73,353	82,305	42,463	45	45	49,509	23,844	295,428	121,978				59,952	2,548	70,805
Public 2-Year Institutions				- Severanian			Physical	Service Control	0202000	27-140-140-140-140-140-140-140-140-140-140						No solve	20.222	***
Des Moines Area Community College	10,291	12,155	0	22,446	22,298	6,015	1000000	165000	100000000000000000000000000000000000000	15,802	90,812	88,829		0	7,402	100000000000000000000000000000000000000	21,962	484
Eastern Iowa Community College District	3,307	4,565	0	7,872	8,383	2,523		10,000		5,237	35,670	29,148		0			6,788	1,084
Hawkeye Community College	2,476	3,055	0	5,531	5,371	1,665				2,911	36,950	15,924		0			5,401	130
Indian Hills Community College	2,143	2,215	8	4,366	4,773	1,597	1,736			1,954	24,920	8,698		0	10000		3,839	527
Iowa Central Community College	2,824	2,887	7	5,718	5,634	1,525	1100.000	11000		2,819	40.300.000	15,568	1475	0		17.75.5	5,148	570
Iowa Lakes Community College	1,006	1,122	-	2,160	2,366	A 10/59 IV,	100	20.000		1,110	200	5,642		0			1,840	320
Iowa Valley Community College District	1,289	1,584	0	2,873	2,761	1,246	- A- A-		150	1,445		7,785		0			2,567	306
lowa Western Community College	2,684	3,492		6,178	6,562					3,091	44,346	17,877	1	0			4,311	1,867
Kirkwood Community College	7,143	7,590	12	140411-15	14,814	100000000		10.0000	5 11000000	8,662	10.000000000000000000000000000000000000	50,417		0	39-33	10,000 10,000	13,476	1,269
North Iowa Area Community College	1,342	1,680	1	3,023	2,947	No. of Contract of	Additional	2.22	28,000,000	1,653	SCHOOL ME	8,323	0.00	0	52.1	100000	2,775	248
Northeast Iowa Community College	2,109	2,621	0	4,730	4,865				12000	3,423		18,436		0				386
Northwest Iowa Community College	713	925		10.7	1,624					1,050	H-1000000000000000000000000000000000000	5,074		0	110,000	DOMESTICAL PROPERTY OF THE PARTY OF THE PART	1,495	143
Southeastern Community College	1,226	1,618		2,844	2,868					1,532	E	8,442		0				483
Southwestern Community College	724	922		1,646	1,656			1.75	30 (1995)	918	1500 5000	5,097	2600	0		11.55	100	143
Western Iowa Tech Community College	2,428	3,229		5,660	6,152	3/2/2	1200000	1000	Viltorein)	3,672	2012/03	19,764		0	1,011	1100000	1500	704
Subtotal	41,705	49,660	65	91,430	93,074	30,585	34,018	3,528	36,151	55,279	500,465	305,023	3	(ANNO :		61,570	82,766	8,664
Private Non-Profit 2-Year or Less Institu	<u>ıtions</u>																	
Mercy/St. Luke's School of Radiologic	3	19	0	22	22	. 0	0)	22	0	319	C	12	0		22	21	1
St Luke's College	26	242	0	268	242	0	C) (128	140	1,605	998	3 12	C	83	211	166	102
Subtotal	29	261	0	290	264	0	C) (150	140	1,924	998	3		*****	233	187	103

Prepared on behalf of the Iowa Coordinating Council on Post High School Education

Table I. Total Enrollment

	Total S	Students E	nrolled, Fall		Total Students Ernolled	* Off- campus students included in total	High school students, including PSEO, included in total	PSEO students included in total	Enrollme Academi		Total Ser Credit H		Number of Credit Full-Time for Finar		** Adjusted Part-Time Credi Hours	t Adjusted Total Enrollment	1000000	ment by cy Status
	М	w	Unknown	Total	Fall 2015	Fall 2016	Fall 2016	Fall 2016	Full-Time	Part- Time	Full-Time	Part-Time	Undergraduate	Graduate- Professional	(UG PT Credit Hours/12 + G & P PT Credit Hours/9)	(FT + Adj. PT)	Resident	Non- Resident
Private for Profit 2-Year or Less Instituti	ons																	
American Hair Academy - Fort Madison	2	20	0	22	16	0	0	0	22	0	1,242	0	12	0		22	20	2
Aveda Institute of Des Moines	2	125	0	127	100	0	0	0	127	0	6,376	0	56	0		127	124	3
Capri College - Cedar Rapids	4	100	0	104	124	0	0	0	104	0	1,577	0	12	0		104	104	0
Capri College - Davenport	4	106	0	110	114	110	0	0	110	0	1,766	0	12	0		110	60	50
Capri College - Dubuque	1	79	0	80	142	80	0	0	80	0	1,230	0	12	0		08 0	56	24
Capri College - Waterloo	0	51	0	51	0	51	0	0	51	0	816	0	12	0		51	51	0
E Q School of Hair Design	2	26	0	28	38	0	0	0	28	0	490	0	17.5	0		28	19	9
Faust Institute of Cosmetology - Spirit	0	9	0	9	11	0	0	0	9	0	630	0	70	0		9	9	0
Faust Institute of Cosmetology - Storm	0	17	0	17	15	0	0	0	17	0	1,190	0	70	0		17	17	0
PCI Academy	2	114	0	116	179	0	0	0	103	13	0	0	12	0		103	116	0
Subtotal	17	647	0	664	739	241	0	0	651	13	15,317	0	Makeu		20.00	651	576	88
Grand Total	125,563	171,412	257	297,232	306,183	90,782	34,958	4,065	194,006	103,226	2,400,834	535,221	(ANNA	****	****	240,141	160,261	136,971

^{*} Off-campus students do not attend any on-campus classes (i.e. classes with at least 20% time spent on the main campus of the institution)

Note: This report is based on point-in-time data representing enrollments corresponding to each College/University census date. For example, the census date is the 10th day of classes for The University of lowa, the University of Northern lowa and lowa State University. The community colleges use the 14th day of classes for their census date.

^{**} Adjusted Total Enrollment is calculated by adding the total number of Full-Time students to the number of Part-Time Semester Credit Hours divided by the institution's FTE value (adjusted part-time credit hours). The standard FTE values of 12 semester credit hours for undergraduates and 9 semester credit hours for graduate and professional students are applied to all institutions for the purposes of calculating adjusted part-time credit hours for this report.

Prepared on behalf of the Iowa Coordinating Council on Post High School Education

Table II. Summary of Total Enrollment (Head Count) and Adjusted Total Enrollment (Full-time Enrollment plus Adjusted Part-time Enrollment)

	T	otal Enrollme	nt (Headcount)		Adjusted Total Enrollment			
Institution Type	Fall 2015	Fall 2016	% Change	% of Total	Fall 2015	Fall 2016	% Change	% of Total
Public 4-Year or Above	80,132	81,899	2.21%	27.55%	70,855	73,445	3.66%	30.58%
Private Non-Profit 4-Year or Above	53,084	49,596	-6.57%	16.69%	66,498	44,289	-33.40%	18.44%
Private For-Profit 4-Year or Above	82,305	73,353	-10.88%	24.68%	64,259	59,952	-6.70%	24.97%
Public 2-Year	93,074	91,430	-1.77%	30.76%	64,601	61,570	-4.69%	25.64%
Private Non-Profit 2-Year or Less	293	290	-1.02%	0.10%	246	233	-5.22%	0.10%
Private For-Profit 2-Year or Less	1,408	664	-52.84%	0.22%	1,415	651	-53.99%	0.27%
All Institution Types	310,296	297,232	-4.21%	100.00%	267,874	240,141	-10.35%	100.00%

Note: The individual institutions reporting data from one fall to the next is subject to change.

IOWA COORDINATING COUNCIL FOR POST-HIGH SCHOOL EDUCATION Membership 2016-2017 March 2017

I. Appointed by the State Board of Education

A. Members of the Board of Education	
Member	Alternate
Ms. Bettie Bolar 2155 230 th Street Marshalltown, Iowa 50158 (641) 752-0850 bettie.bolar@gmail.com	Mr. Michael C. Bearden Clapsaddle-Garber Associates 16 East Main Street, Suite 400 Marshalltown, Iowa 50158 (641) 752-6701 mbearden@cgaconsultants.com
B. Institutional Representatives	
Member	Alternate
Dr. Daniel Kinney, President Iowa Central Community College Administrative Center One Triton Circle Fort Dodge, IA 50501 (515) 574-1150 (515) 576-7207 (Fax) kinney@iowacentral.edu	Dr. Don Doucette, Chancellor Eastern Iowa Community College 306 West River Drive Davenport, IA 52801 (563) 336-3304 (563) 336-3303 (Fax) ddoucette@eicc.edu
Dr. Dan Kinney, President Iowa Western Community College 2700 College Road, Box 4C Council Bluffs, IA 51502-3004 (712) 325-3201 (712) 325-3216 (Fax) dkinney@iwcc.edu	Dr. Michael Ash, President Southeastern Community College 1500 West Agency Road P. O. Box 8015 West Burlington, IA 52655 (319) 208-5050 (319) 752-4033 (Fax) mash@scciowa.edu
Mr. Jay A. Nardini Hawkeye Community College Trustee & IACCT Board Member 2712 Orchard Drive, Suite #B Cedar Falls, IA 50613 (319) 277-1610 inardini@cfu.net	Ms. Cheryl Langston IACCT Past Board Chair 1710 Northwestern Avenue Ames, IA 50010 (515) 232-8984 heggenlanston@gmail.com

C. Representatives of Dept. of Education	
<u>Member</u>	<u>Alternate</u>
Mr. Jeremy Varner, Administrator	Dr. Barbara Burrows, Bureau Chief
Division of Community Colleges	Bureau of Community Colleges
Iowa Department of Education	Division of Community Colleges
400 East 14th Street	Iowa Department of Education
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jeremy.varner@iowa.gov	barbara.burrows@iowa.gov

II. Appointed by the Board of Regents, State of Iowa

A. Representatives of Member Institutions	
<u>Member</u>	<u>Alternate</u>
Mr. Bruce Harreld, President	Mr. Lon Moeller, Associate Provost
University of Iowa	University of Iowa
101 Jessup Hall	111 Jessup Hall
Iowa City, IA 52242	Iowa City, IA 52242
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<u>bruce-harreld@uiowa.edu</u>	lon-moeller@uiowa.edu
Dr. Steven Leath, President	Dr. Dave Holger, Associate Provost & Dean of
Iowa State University	Graduate College
1750 Beardshear Hall	Iowa State University
Ames, IA 50011	1550 Beardshear Hall
(515) 294-2042	Ames, IA 50011
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sleath@iastate.edu	(515) 294-8844 (Fax)
	holger@iastate.edu
D. M. I.N. I. D I. I.	D. F. W.H. + D. +
Dr. Mark Nook, President	Dr. Jim Wohlpart, Provost
University of Northern Iowa	University of Northern Iowa
20 Seerley Hall	Seerley Hall 1
Cedar Falls, IA 50614-0705	Cedar Falls, IA 50614-0707
(319) 273-2566	(319) 273-2517
(319) 273-6494 (Fax)	(319) 273-3153 (Fax)
mark.nook@uni.edu	jim.wohlpart@uni.edu

B. Board of Regents	
Member	<u>Alternate</u>
Dr. Katie S. Mulholland	Dr. Robert Donley, Executive Director and CEO
Board of Regents President Pro Tem	Board of Regents
2880 Silver Oak Trail	11260 Aurora Avenue
Marion, IA 53202	Urbandale, IA 50322
(319) 447-3001	(515) 281-3934
(319) 377-9252 (Fax)	(515) 281-6420 (Fax)
regentkm@iastate.edu	robert.donley@iowaregents.edu
C. Representatives of Board of Regents	Att
Member	Alternate
Dr. Jonathan Wickert, Provost	Dr. Dawn Bratsch-Prince, Associate Provost
Iowa State University	Iowa State University
1550 Beardshear Hall	1550 Beardshear Hall
Ames, IA 50011	Ames, IA 50011
(515) 294-0070	(515) 294-9556
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wickert@iastate.edu	deprince@iastate.edu
Dr. Rachel Boon	Dr. Robert Donley
Interim Chief Academic Officer	Executive Director and CEO
Board of Regents, State of Iowa	Board of Regents
11260 Aurora Avenue	12260 Aurora Avenue
Urbandale, IA 50322-7905	Urbandale, IA 50322
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rachel.boon@iowaregents.edu	robert.donley@iowaregents.edu

III. Appointed by the Iowa Association of Independent Colleges and Universities

A. Members of the Board of Trustees of Member Institutions	
<u>Member</u>	<u>Alternate</u>
Dr. John Sellars, President Graceland University 1 University Place Lamoni, IA 50140 (641) 784-5128 (641) 784-5058 (Fax) jsellars@graceland.edu	Dr. Kathleen (Katie) Clauson, Vice President of Institutional Effectiveness Graceland University 1 University Place Lamoni, IA 50140-1699 (641) 784-5064 (641) 784-5058 (Fax) clauson@graceland.edu

Dr. Earl "Marty" Martin, President Drake University 2507 University Avenue Des Moines, IA 50311-4505 (515) 271-2191 (515) 271-3016 (Fax) president@drake.edu	Dr. Sue J. Mattison, Provost Drake University 202 Old Main Des Moines, IA 50311-4505 (515) 271-3751 (515) 271-2954 (Fax) sue.mattison@drake.edu
Dr. William R. Duffy II, President Upper Iowa University 605 Washington Street Fayette, IA 52142 (563) 425-5221 duffyw@uiu.edu	Dr. Kurt W. Wood, Provost Upper Iowa University 605 Washington Street Fayette, IA 52142 (563) 425-5284 woodk@uiu.edu

B. Representatives of Independent Colleges	
Member	Alternate
Dr. Barbara Quijano Decker, JD, SPHR, President	
Mercy College of Health Sciences	
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bdecker@mercydesmoines.org	
Dr. Jay Simmons, President	Dr. Mark Gammon, Professor of Religion &
Simpson College	Director of Simpson Colloquium
701 North C Street	Simpson College
Indianola, IA 50125	701 North C Street
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jay.simmons@simpson.edu	(515) 961-1685
	Mark.gammon@simpson.edu

IV. Appointed by Iowa College Student Aid Commission

<u>Member</u>	Alternate
Ms. Julie Leeper	Ms. Karen Misjak, Executive Director
Iowa College Student Aid Commission	Iowa College Student Aid Commission
430 East Grand, 3rd Floor	430 East Grand, 3rd Floor
Des Moines, IA 50309-1920	Des Moines, IA 50309-19209
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julie.leeper@iowa.gov	karen.misjak@iowa.gov

V. Appointed by Iowa Public Broadcasting Board

<u>Member</u>	<u>Alternate</u>
Mr. Ken Harrison	Ms. Tiffany Morgan
Iowa Public Television	Iowa Public Television
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VI. Appointed by Private for-Profit Schools

Member	Alternate
Ms. Susan Spivey, Campus President	Ms. Kacy Webster, Campus President
Kaplan University	Kaplan University
3165 Edgewood Parkway, SW	4655 – 121st Street
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