**Contact: Brad Berg** 

## **COMPREHENSIVE FISCAL REPORT FOR FY 2013**

### **Action Requested:**

Receive the FY 2013 Comprehensive Fiscal Report.

## **Executive Summary:**

Each year, the Board conducts a series of reviews and approvals for budgetary and financial matters. The comprehensive fiscal report compares actual revenues and expenditures with the Board-approved budgets and identifies significant variances. The report also includes a five-year history of actual revenues and expenditures for each university and special school.

The general operating fund and the restricted funds are the primary funds of the institutions.

- ➤ General operating funds include state operating appropriations, some federal funds, interest income, tuition and fee revenues, reimbursed indirect costs, and sales and services income. General fund operating revenues can vary from expenditures due to legislation that allows the Regent universities to retain student charges and due to non-reversion language for the economic development and Specialized Child Health Services special purpose appropriated units.
- Restricted funds are specifically designated or restricted for a particular purpose or enterprise and include capital appropriations, tuition replacement appropriations, gifts, bond proceeds, sponsored funding from federal and private sources, residence systems, athletics, as well as other auxiliary or independent functions such as parking and utility systems.

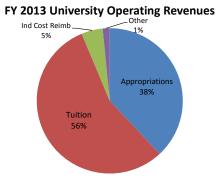
Total FY 2013 actual revenues for the Regent enterprise totaled slightly less than \$4.9 billion.

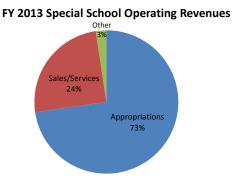
|                         | General        | UIHC           |                |                |
|-------------------------|----------------|----------------|----------------|----------------|
|                         | Operating      | Operating      | Restricted     | <u>Total</u>   |
| FY 2013 Actual Revenues | \$1.43 billion | \$1.03 billion | \$2.43 billion | \$4.89 billion |

### **General Operating Funds**

FY 2013 operating revenues (including all special purpose units except UIHC) at lowa's public universities totaled \$1.41 billion consisting primarily of state appropriations (38%) and tuition revenue (56%).

State appropriations comprise 73% of the \$17.35 million total Special School operating revenues. The Special School sales/service revenue is primarily IBSSS contract revenue resulting from the salary and mileage billings for teachers and mobility specialists employed by the school and under contractual agreement with the AEAs/LEAs.





The Board approved the FY 2013 special school budgets in June 2012 and the original university budgets in August 2012. Revised FY 2013 operating budgets were later approved for SUI and ISU to reflect updated revenue and expense projections. Details of the budget revisions are provided in the attachments.

The following table compares the final FY 2013 budget (excluding UIHC) as approved by the Board to actual revenues and expenditures. General operating fund revenues totaled \$1.43 billion and were 99.1% of the budget. Budget-to-actual comparisons for each of lowa's public universities and special schools are contained in the attachments. Note: The comparison for the UIHC units is provided in Attachment A beginning on page 6.

| Ge                         | I Operating F                               |     |               | ns |                          |                |
|----------------------------|---|-----|---------------|----|--------------------------|----------------|
|                            | FY 2013 (excluder<br>ard Approved<br>Budget | aes | Actual        | (  | Variance<br>Over/(Under) | % of<br>Budget |
| REV ENUES                  |   |     |               |    |                          |                |
| A PPROPRIATIONS            |   |     |               |    |                          |                |
| General                    | \$<br>549,036,739                           | \$  | 549,036,739   | \$ | -                        | 100.0%         |
| Other                      | 82,049                                      |     | 82,049        |    | -                        | 100.0%         |
| RESOURCES                  |   |     |               |    |                          |                |
| Federal Support            | 14,086,000                                  |     | 14,118,495    |    | 32,495                   | 100.2%         |
| Interest                   | 3,811,928                                   |     | 3,165,900     |    | (646,028)                | 83.1%          |
| Tuition and Fees           | 790,878,029                                 |     | 785,554,665   |    | (5,323,364)              | 99.3%          |
| Reimbursed Indirect Costs  | 68,347,279                                  |     | 66,972,371    |    | (1,374,908)              | 98.0%          |
| Sales and Services         | 7,464,711                                   |     | 7,548,418     |    | 83,707                   | 101.1%         |
| Other Income               | 7,964,916                                   |     | 1,692,544     |    | (6,272,372)              | 21.2%          |
| TOTAL REVENUES             | \$<br>1,441,671,651                         | \$  | 1,428,171,181 | \$ | (13,500,470)             | 99.1%          |
| EXPENDITURES               |   |     |               |    |                          |                |
| Salaries                   | \$<br>987,679,187                           | \$  | 987,446,413   | \$ | (232,774)                | 100.0%         |
| Prof. /Scientific Supplies | 126,932,168                                 |     | 106,217,787   |    | (20,714,381)             | 83.7%          |
| Library Acquisitions       | 29,687,235                                  |     | 30,891,174    |    | 1,203,939                | 104.1%         |
| Rentals                    | 6,918,946                                   |     | 7,407,737     |    | 488,791                  | 107.1%         |
| Utilities                  | 69,744,855                                  |     | 67,884,700    |    | (1,860,155)              | 97.3%          |
| Building Repairs           | 40,598,266                                  |     | 50,646,577    |    | 10,048,311               | 124.8%         |
| Auditor of State           | 1,478,400                                   |     | 1,389,067     |    | (89,333)                 | 94.0%          |
| Equipment                  | 7,825,780                                   |     | 8,074,838     |    | 249,058                  | 103.2%         |
| Aid to Individuals         | 170,806,814                                 |     | 175,417,842   |    | 4,611,028                | 102.7%         |
| TOTAL EXPENDITURES         | \$<br>1,441,671,651                         | \$  | 1,435,376,135 | \$ | (6,295,516)              | 99.6%          |

Actual tuition revenue was 0.7% less than budget and indirect cost reimbursements were 2% less than the budget; the latter being due primarily to the difficulty in projecting federal grant awards. The FY 2013 amended budget for SUI included approximately \$6.5 million of revenue earned and reported in prior years (advanced commitment funds) but budgeted for expenditure in FY 2013 for the Library Student Commons project. With the actual revenues being reported in the year received, an expected budget-to-actual variance occurs in "other income".

Reflective of the service nature of lowa's public universities and special schools, salary-related expenses comprised 69% of the operating budgets and equaled the budget. Professional/Scientific supplies and services were under budget at all three universities and were redistributed to address needs in other areas such as building repairs, financial aid, and library acquisitions.

The following table provides a five-year revenue and expense history of all operating units (excluding UIHC) for lowa's public universities and special schools. The table reflects the dynamic changes in state appropriations, tuition revenue, and includes the infusion of the ARRA funds in FY 2010. These one-time funds were effectively used to bridge strategic budget decisions in FY 2010 to achieve permanent budget reductions that positively impacted future budget years, and to minimize the "funding cliff" realized in FY 2011. A five-year history specific to each of lowa's public universities and special schools is contained in the attachments.

|                            |                     | erating Fund<br>FY 2013 (exclu | II Institutions UIHC Units) |                     |                     |
|----------------------------|---------------------|--------------------------------|-----------------------------|---------------------|---------------------|
|                            | FY 2009             | FY 2010                        | FY 2011                     | FY 2012             | FY 2013             |
| REVENUES                   |                     |                                |                             |                     |                     |
| A PPROPRIATIONS            |                     |                                |                             |                     |                     |
| General                    | \$<br>674,271,577   | \$<br>566,673,443              | \$<br>555,670,904           | \$<br>525,888,871   | \$<br>549,036,739   |
| Other                      | 260,631             | 85,140                         | 285,140                     | 82,049              | 82,049              |
| ARRA-State Stabilization   |                     | 80,280,000                     |                             |                     |                     |
| RESOURCES                  |                     |                                |                             |                     |                     |
| Federal Support            | 13,223,096          | 13,328,241                     | 14,236,120                  | 14,165,837          | 14,118,495          |
| Interest                   | 1,815,403           | 3,053,527                      | 2,583,391                   | 2,514,957           | 3,165,900           |
| Tuition and Fees           | 550,207,301         | 604,732,008                    | 676,102,832                 | 741,563,393         | 785,554,665         |
| Reimbursed Indirect Costs  | 64,515,247          | 72,052,568                     | 74,679,294                  | 70,167,952          | 66,972,371          |
| Sales and Services         | 6,358,351           | 7,320,345                      | 6,859,188                   | 6,946,095           | 7,548,418           |
| Other Income               | 2,466,979           | 2,609,032                      | 1,534,590                   | 1,603,784           | 1,692,544           |
| TOTAL REVENUES             | \$<br>1,313,118,585 | \$<br>1,350,134,304            | \$<br>1,331,951,459         | \$<br>1,362,932,938 | \$<br>1,428,171,181 |
| EXPENDITURES               |                     |                                |                             |                     |                     |
| Salaries                   | \$<br>952,716,291   | \$<br>935,665,009              | \$<br>919,301,070           | \$<br>944,918,564   | \$<br>987,446,413   |
| Prof. /Scientific Supplies | 95,507,689          | 94,158,676                     | 92,812,693                  | 89,619,796          | 106,217,787         |
| Library Acquisitions       | 28,646,126          | 25,661,535                     | 30,016,230                  | 29,320,034          | 30,891,174          |
| Rentals                    | 5,223,791           | 8,339,711                      | 5,824,736                   | 6,480,022           | 7,407,737           |
| Utilities                  | 59,791,145          | 62,881,492                     | 65,029,266                  | 67,409,051          | 67,884,700          |
| Building Repairs           | 32,054,437          | 35,657,373                     | 64,957,927                  | 45,792,429          | 50,646,577          |
| Auditor of State           | 1,383,137           | 1,306,200                      | 1,268,118                   | 1,290,169           | 1,389,067           |
| Equipment                  | 12,688,711          | 21,194,506                     | 15,553,528                  | 15,271,720          | 8,074,838           |
| Aid to Individuals         | 121,876,786         | 133,618,753                    | 150,450,391                 | 166,174,791         | 175,417,842         |
| TOTAL EXPENDITURES         | \$<br>1,309,888,113 | \$<br>1,318,483,255            | \$<br>1,345,213,959         | \$<br>1,366,276,576 | \$<br>1,435,376,135 |

## Restricted

The athletic and residence system budgets are part of the restricted fund budgets. Information comparing athletic and residence system budget to actuals and five-year historical data for each university is provided in the attachments.

The revenues and expenditures of the other restricted funds are greatly affected by external forces. Capital appropriation revenues reflect the draw downs of funds from current and prior fiscal years while the budgets reflect the fiscal year state appropriations. Federal support, nonfederal gifts, grants, contracts, and indirect cost reimbursements are difficult to project due to the uncertainty, volatility, and timing of these awards. Other revenue is greatly affected by the timing and amounts of bond issues. Expenditures are also difficult to project and fluctuate greatly due to the timing of construction projects and other expenditures that directly correlate with revenue fluctuations. For these reasons, annual budget to actual comparison details for the restricted funds are not provided in this report but are available in the Board Office.

### **University of Iowa**

The budget-to-actual comparison below contains the general university and special purpose appropriated units except for the four hospital units, which are reported in a subsequent table.

| Universi                   | •        | lowa - Gene    |      |             | Fur | nd           |             |
|----------------------------|----------|----------------|------|-------------|-----|--------------|-------------|
|                            | FY 2     | 2013 (excludes | s UI | HC units)   |     |              |             |
|                            | Boa      | ard Approved   |      |             |     | Variance     | Actual as % |
|                            | <u> </u> | Budget         |      | Actual      | 0   | ver/(Under)  | of Budget   |
| REVENUES                   |          |                |      |             |     |              |             |
| A PPROPRIATIONS            |          |                |      |             |     |              |             |
| General                    | \$       | 227,944,592    | \$   | 227,944,592 | \$  | -            | 100.0%      |
| RESOURCES                  |          |                |      |             |     |              |             |
| Interest                   |          | 2,185,928      |      | 1,875,974   |     | (309,954)    | 85.8%       |
| Tuition and Fees           |          | 387,723,000    |      | 385,329,989 |     | (2,393,011)  | 99.4%       |
| Reimbursed Indirect Costs  |          | 46,999,361     |      | 46,199,711  |     | (799,650)    | 98.3%       |
| Sales and Services         |          | 2,744,944      |      | 2,602,517   |     | (142,427)    | 94.8%       |
| Other Income               |          | 6,625,000      |      | 40,655      |     | (6,584,345)  | 0.6%        |
| TOTAL REVENUES             | \$       | 674,222,825    | \$   | 663,993,438 | \$  | (10,229,387) | 98.5%       |
| EXPENDITURES               |          |                |      |             |     |              |             |
| Salaries                   | \$       | 453,397,440    | \$   | 456,174,609 | \$  | 2,777,169    | 100.6%      |
| Prof. /Scientific Supplies |          | 59,826,683     |      | 41,079,316  |     | (18,747,367) | 68.7%       |
| Library Acquisitions       |          | 16,865,000     |      | 16,975,173  |     | 110,173      | 100.7%      |
| Rentals                    |          | 4,397,525      |      | 5,109,704   |     | 712,179      | 116.2%      |
| Utilities                  |          | 35,569,335     |      | 35,860,503  |     | 291,168      | 100.8%      |
| Building Repairs           |          | 19,758,000     |      | 28,617,655  |     | 8,859,655    | 144.8%      |
| Auditor of State           |          | 605,000        |      | 596,945     |     | (8,055)      | 98.7%       |
| Equipment                  |          | 2,932,942      |      | 2,025,762   |     | (907,180)    | 69.1%       |
| Aid to Individuals         |          | 80,870,900     |      | 84,119,291  |     | 3,248,391    | 104.0%      |
| TOTAL EXPENDITURES         | \$       | 674,222,825    | \$   | 670,558,958 | \$  | (3,663,867)  | 99.5%       |

Actual expenditures exceeded revenues in FY 2013 primarily due to the expenditure of advanced commitment revenues earned and reported in prior years. The Board approved revised operating budgets for SUI in June 2013. To submit a balanced budget, the amendment included \$6.5 million in advanced commitment funds budgeted as "other income". With the actual revenues reported in the year received, an expected budget-to-actual variance occurs in "other income". The funds were used for Library Student Commons project expenses as previously approved by the Board. The budget-to-actual comparisons are based on the revised budget.

Tuition revenues totaled \$385.3 million and were slightly less than budget. Indirect cost reimbursements were \$0.8 million or 1.7% under budget. A complicating factor in projecting indirect cost recoveries has been the application of substantial, one-time federal ARRA grant awards.

Salaries comprised 68% of all general operating fund expenditures and were 100.6% of the salary budget. Professional and Scientific Supplies/Services were under budget. Many University units redirected these resources toward other non-recurring expenses such as building repairs and student aid resulting in these expenditure lines exceeding the budget.

The University reallocated \$2.7 million from collegiate and vice presidential units and reinvested those funds to support student success initiatives and strategic priorities.

The following provides a consolidated five-year history of actual revenues and expenditures from the general university and special purpose units (does not include the four hospital units). State appropriations comprised 46.7% of University operating revenues in FY 2009, which have declined to 34.3% in FY 2013.

|                            | Į  | Jniversity of | lo | wa - Genera | al C | perating Fu | ınd |             |    |             |  |  |  |
|----------------------------|----|---------------|----|-------------|------|-------------|-----|-------------|----|-------------|--|--|--|
| FY 2009 - FY 2013          |    |               |    |             |      |             |     |             |    |             |  |  |  |
|                            |    | FY 2009       |    | FY 2010     |      | FY 2011     |     | FY 2012     |    | FY 2013     |  |  |  |
| University Approp. Units   |    |               |    |             |      |             |     |             |    |             |  |  |  |
| REV ENUES                  |    |               |    |             |      |             |     |             |    |             |  |  |  |
| General Appropriations     | \$ | 281,480,361   | \$ | 236,681,950 | \$   | 231,586,438 | \$  | 219,619,463 | \$ | 227,944,592 |  |  |  |
| ARRA State-Stabilization   |    |               |    | 35,393,382  |      | -           |     | -           |    | -           |  |  |  |
| RESOURCES                  |    |               |    |             |      |             |     |             |    |             |  |  |  |
| Interest                   |    | 61,936        |    | 2,167,711   |      | 1,722,877   |     | 1,636,760   |    | 1,875,974   |  |  |  |
| Tuition and Fees           |    | 272,263,415   |    | 299,505,345 |      | 335,272,910 |     | 366,397,221 |    | 385,329,989 |  |  |  |
| Reimbursed Indirect Costs  |    | 45,363,862    |    | 50,872,224  |      | 51,844,960  |     | 47,973,649  |    | 46,199,711  |  |  |  |
| Sales and Services         |    | 3,167,187     |    | 3,051,924   |      | 2,336,210   |     | 2,514,087   |    | 2,602,517   |  |  |  |
| Other Income               |    | 211,944       |    | 185,850     |      | 124,502     |     | 120,162     |    | 40,655      |  |  |  |
| TOTAL REVENUES             | \$ | 602,548,705   | \$ | 627,858,386 | \$   | 622,887,897 | \$  | 638,261,342 | \$ | 663,993,438 |  |  |  |
| EXPENDITURES               |    |               |    |             |      |             |     |             |    |             |  |  |  |
| Salaries                   | \$ | 441,562,693   | \$ | 438,587,243 | \$   | 423,332,774 | \$  | 439,903,989 | \$ | 456,174,609 |  |  |  |
| Prof. /Scientific Supplies |    | 34,956,489    |    | 35,386,816  |      | 37,101,537  |     | 40,215,585  |    | 41,079,316  |  |  |  |
| Library Acquisitions       |    | 13,907,424    |    | 14,691,588  |      | 15,755,140  |     | 15,866,309  |    | 16,975,173  |  |  |  |
| Rentals                    |    | 2,553,763     |    | 5,919,827   |      | 3,360,269   |     | 4,212,760   |    | 5,109,704   |  |  |  |
| Utilities                  |    | 30,748,310    |    | 32,182,585  |      | 33,427,427  |     | 35,432,308  |    | 35,860,503  |  |  |  |
| Building Repairs           |    | 14,489,609    |    | 17,238,167  |      | 25,463,722  |     | 15,400,048  |    | 28,617,655  |  |  |  |
| Auditor of State           |    | 540,014       |    | 586,677     |      | 549,820     |     | 565,595     |    | 596,945     |  |  |  |
| Equipment                  |    | 7,825,119     |    | 11,373,671  |      | 10,298,430  |     | 8,737,521   |    | 2,025,762   |  |  |  |
| Aid to Individuals         | L  | 55,965,284    |    | 62,826,037  |      | 72,163,373  |     | 80,182,770  |    | 84,119,291  |  |  |  |
| TOTAL EXPENDITURES         | \$ | 602,548,705   | \$ | 618,792,611 | \$   | 621,452,492 | \$  | 640,516,885 | \$ | 670,558,958 |  |  |  |

The table below contains the FY 2013 budget-to-actual consolidated comparison for UIHC, Psychiatric Hospital, Specialized Child Health Services, and the Center for Disabilities and Development. Actual revenues and expenditures for the Health Care Units were slightly (0.5%) under budget.

| Univ                       | ersi | ty of Iowa - H<br>FY 201 | th Care Uni             | s                     |              |        |
|----------------------------|------|--------------------------|-------------------------|-----------------------|--------------|--------|
|                            | Во   | ard Approved<br>Budget   | Variance<br>ver/(Under) | Actual as % of Budget |              |        |
| REVENUES                   |      |                          |                         |                       | , ,          |        |
| Appropriations             | \$   | 73,598,173               | \$<br>82,323,249        | \$                    | 8,725,076    | 111.9% |
| Interest                   |      | 10,953,815               | 17,176,886              |                       | 6,223,071    | 156.8% |
| Reimbursed Indirect Costs  |      | 5,020,015                | 5,430,143               |                       | 410,128      | 108.2% |
| Sales and Services         |      | 937,677,679              | 916,390,538             |                       | (21,287,141) | 97.7%  |
| Other Income               |      | 6,109,614                | 7,313,616               |                       | 1,204,002    | 119.7% |
| TOTAL REVENUES             | \$   | 1,033,359,296            | \$<br>1,028,634,432     | \$                    | (4,724,864)  | 99.5%  |
| EXPENDITURES               |      |                          |                         |                       |              |        |
| Salaries                   | \$   | 668,307,236              | \$<br>660,304,318       | \$                    | (8,002,918)  | 98.8%  |
| Prof. /Scientific Supplies |      | 330,046,256              | 331,305,307             |                       | 1,259,051    | 100.4% |
| Rentals                    |      | 4,222,295                | 5,141,650               |                       | 919,355      | 121.8% |
| Utilities                  |      | 29,372,370               | 29,624,767              |                       | 252,397      | 100.9% |
| Building Repairs           |      | 1,411,139                | 1,721,080               |                       | 309,941      | 122.0% |
| Auditor of State           |      | -                        | 73,620                  |                       | 73,620       |        |
| Aid to Individuals         |      | <u>-</u>                 | 464,377                 |                       | 464,377      |        |
| TOTAL EXPENDITURES         | \$   | 1,033,359,296            | \$<br>1,028,635,119     | \$                    | (4,724,177)  | 99.5%  |

#### Revenue Variances

- In addition to the \$73.6 million of appropriated funds authorized in FY 2013 to support the lowaCare program, the 2013 General Assembly appropriated supplemental funds for FY 2013 not included in the budget. The supplemental appropriation and a timing difference in the provision of patient services compared to the corresponding cash receipts resulted in a budget-to-actual variance of \$8.7 million in the lowaCare appropriations.
- Interest income was conservatively budgeted for FY 2013 and actual performance exceeded the estimate.
- UIHC experienced volume levels below budget expectations. Acute patient admissions, inpatient and outpatient surgical procedures, and emergency treatment center visits were under budget projections. These patient volumes are reflected in actual patient revenue running below the sales and services budget.
- The Hospital was awarded Meaningful Use funds of \$6,200,000 in FY 2013. The award was
  associated with incentives provided by Medicare/Medicaid for use of the electronic health
  record in the care of patients. These funds contributed to the budget variance in other
  income.

## **Expense Variances**

- The lower than budgeted patient volumes resulted in salaries being under budget. A
  concerted effort to monitor and manage labor costs was utilized to minimize the need for
  additional staffing costs while still providing safe and high quality patient care services. All
  new position requests as well as requests to re-fill vacant positions were reviewed by a
  multi-disciplinary Hiring Board.
- A slight increase over budget occurred in the use of patient care related medical supplies and purchased services. Increased use of medical implants, robotic surgery, and other patient care supplies contributed to the variance over budget.

The following provides a consolidated five-year history of actual revenues and expenditures from the four hospital units. Beginning in FY 2013, the University performed a review of health care unit revenue and expense reporting which resulted in the segregation of interest income and some expense lines.

|                            | Universit         | уо | f Iowa - Hea | alth | Care Units  |                   |                     |
|----------------------------|-------------------|----|--------------|------|-------------|-------------------|---------------------|
|                            |                   | F' | Y 2009 - FY  | 201  | 3           |                   |                     |
|                            | FY 2009           |    | FY 2010      |      | FY 2011     | FY 2012           | FY 2013             |
| REVENUES                   |                   |    |              |      |             |                   |                     |
| Appropriations             | \$<br>66,763,498  | \$ | 59,852,785   | \$   | 79,159,331  | \$<br>70,993,368  | \$<br>82,323,249    |
| Federal Support            | 905,363           |    | 712,900      |      | 1,774,990   | 3,148,841         | -                   |
| Interest*                  |                   |    |              |      |             |                   | 17,176,886          |
| Reimbursed Indirect Costs  | 4,976,423         |    | 5,301,879    |      | 5,453,806   | 5,077,189         | 5,430,143           |
| Sales and Services         | 793,364,878       |    | 763,845,872  |      | 813,404,161 | 891,360,602       | 916,390,538         |
| Other Income               | 1,198,442         |    | 764,759      |      | 2,019,494   | 11,883,189        | 7,313,616           |
| TOTAL REVENUES             | \$<br>867,208,604 | \$ | 830,478,195  | \$   | 901,811,782 | \$<br>982,463,189 | \$<br>1,028,634,432 |
| EXPENDITURES               |                   |    |              |      |             |                   |                     |
| Salaries                   | \$<br>567,287,610 | \$ | 546,527,163  | \$   | 572,396,446 | \$<br>627,352,532 | \$<br>660,304,318   |
| Prof. /Scientific Supplies | 268,533,335       |    | 253,798,794  |      | 297,593,749 | 322,135,680       | 331,305,307         |
| Rentals                    | 6,102,577         |    | 5,493,726    |      | 6,352,795   | 4,260,948         | 5,141,650           |
| Utilities                  | 24,202,456        |    | 24,767,378   |      | 25,805,003  | 28,512,198        | 29,624,767          |
| Building Repairs           | -                 |    | -            |      | -           | -                 | 1,721,080           |
| Auditor of State           |                   |    |              |      |             |                   | 73,620              |
| Equipment                  | -                 |    | 8,124        |      | 24,480      | -                 | -                   |
| Aid to Individuals         |                   |    |              |      |             |                   | 464,377             |
| TOTAL EXPENDITURES         | \$<br>866,125,978 | \$ | 830,595,185  | \$   | 902,172,473 | \$<br>982,261,358 | \$<br>1,028,635,119 |

# **UNIVERSITY OF IOWA ATHLETICS**

|  | FY | 2013 Budget                    | FY | 2013 Actuals                   | ٧          | ariance                      |
|--|----|--------------------------------|----|--------------------------------|------------|------------------------------|
| INCOME:  |    |                                |    |                                |            |                              |
| Men's Sports                                       |    |                                |    |                                |            |                              |
| Football   |    | \$22,863,371                   | \$ | 23,367,667                     | \$         | 504,296                      |
| Basketball   |    | 2,870,421                      |    | 3,298,603                      |            | 428,182                      |
| Wrestling  |    | 475,000                        |    | 597,054                        |            | 122,054                      |
| All Other  | \$ | 12,000                         | •  | 17,536                         | •          | 5,536                        |
| Total Men's Sports                                 | Ф  | 26,220,792                     | \$ | 27,280,860                     | \$         | 1,060,068                    |
| Women's Sports                                     |    |                                |    |                                |            |                              |
| Basketball   | \$ | 185,000                        | \$ | 213,432                        | \$         | 28,432                       |
| Volleyball   |    | 13,000                         |    | 16,869                         |            | 3,869                        |
| All Other  |    | 13,000                         | _  | 16,618                         | _          | 3,618                        |
| Total Women's Sports                               | \$ | 211,000                        | \$ | 246,919                        | \$         | 35,919                       |
| Other Income                                       |    |                                |    |                                |            |                              |
| Facility Debt Service/Student Fees                 | \$ | 650,000                        | \$ | 678,842                        | \$         | 28,842                       |
| Learfield Multi Media Contract Income              |    | 5,557,000                      |    | 5,408,883                      |            | (148,117)                    |
| Athletic Conference                                |    | 25,107,000                     |    | 24,792,990                     |            | (314,010)                    |
| Interest   |    | 500,000                        |    | 605,932                        | ,          | 105,932                      |
| Foundation Support                                 |    | 8,838,779                      |    | 5,813,775                      | (          | 3,025,004)                   |
| Foundation Premium Seat Revenue NoveltiesBookstore |    | 7,850,000                      |    | 8,097,495                      |            | 247,495<br>392,540           |
| General Income                                     |    | 3,000,000<br>2,686,200         |    | 3,392,540<br>3,058,567         |            | 372,367                      |
| Total Other Income                                 | \$ | 54,188,979                     | \$ | 51,849,024                     | \$ (       | 2,339,955)                   |
| TOTAL INCOME                                       | \$ | 80,620,771                     | \$ | 79,376,803                     | •          | 1,243,968)                   |
| TOTAL MOONE  | Ψ  | 00,020,771                     | Ψ  | 73,370,003                     | Ψ (        | 1,243,300)                   |
| EXPENSES:  |    |                                |    |                                |            |                              |
| Men's Sports                                       |    |                                |    |                                |            |                              |
| Football   |    | \$18,095,891                   | \$ | 18,762,838                     | \$         | 666,947                      |
| Basketball   |    | 5,114,506                      |    | 5,073,257                      |            | (41,249)                     |
| Wrestling  |    | 1,292,938                      |    | 1,212,311                      |            | (80,627)                     |
| Other Sports                                       |    | 4,324,011                      | _  | 4,286,965                      | _          | (37,046)                     |
| Total Men's Sports                                 |    | \$28,827,346                   | \$ | 29,335,371                     | \$         | 508,025                      |
| Women's Sports                                     |    |                                |    |                                |            |                              |
| Basketball   |    | \$3,319,629                    | \$ | 3,362,048                      | \$         | 42,419                       |
| Volleyball   |    | 1,187,516                      |    | 1,203,359                      |            | 15,843                       |
| Other Sports                                       |    | 8,324,227                      |    | 8,218,989                      |            | (105,238)                    |
| Total Women's Sports                               | \$ | 12,831,372                     | \$ | 12,784,396                     | \$         | (46,976)                     |
| Other Expenses                                     |    |                                |    |                                |            |                              |
| Training Services                                  |    | \$1,655,047                    | \$ | 1,637,428                      | \$         | (17,619)                     |
| Sports Information                                 |    | 670,086                        |    | 665,872                        |            | (4,214)                      |
| Admin. & General Expenses                          |    | 9,983,579                      |    | 10,608,561                     |            | 624,982                      |
| Facility Debt Service                              |    | 14,593,071                     |    | 11,815,171                     | (          | 2,777,900)                   |
| Transfer for New Facility Costs & Reserves         |    | 1,000,000                      |    | 1,000,000                      |            | -                            |
| Academic & Counseling                              |    | 1,695,600                      |    | 1,578,571                      |            | (117,029)                    |
| Buildings & Grounds  Total Other Expenses          | \$ | 9,364,670<br><b>38,962,053</b> | \$ | 9,951,433<br><b>37,257,036</b> | ¢ /        | 586,763<br><b>1,705,017)</b> |
| •  |    |                                |    |                                |            | •                            |
| TOTAL EXPENSE                                      | \$ | 80,620,771                     | \$ | 79,376,803                     | <b>Þ</b> ( | 1,243,968)                   |

The following describes the budget-to-actual revenue and expense variances for SUI Athletics as shown on the previous page.

#### Revenue Variances

- Football and men's basketball revenue was above budget due to additional revenue from home game ticket sales and higher parking revenue.
- Foundation support allocable to the annual debt service for the new football facilities was originally budgeted for FY 2013 but did not actually begin until FY 2014.
- Licensing revenue was greater than projected due to increased novelty and apparel sales. Concession sales (general income) also exceeded expectations.

# **Expense Variances**

- Football expenses were higher than budgeted due to a greater nonresident/resident mix of scholarship athletes and coaching changes that resulted in salary overlap for a period of time.
- Administrative expenses were above budget because of postseason travel cost increases, unexpected IT equipment costs, additional interview and relocation expenses, and higher salary expenses.
- Annual debt service for the new football facilities were budgeted for FY 2013 but did not begin until FY 2014, resulting in actual FY 2013 facility debt service being less than budgeted.
- Building and Grounds expenses were higher than projected due to higher utilities, maintenance, and custodial costs associated with Carver Hawkeye Arena, Kinnick Stadium, and the Football Practice Facilities.

The following provides a 5-year history of actual revenues and expenditures for SUI Athletics. Athletics is fully self-supporting and receives no general university support.

|                            |   | Unive      | rsi | ty of lowa | Ath | letics     |    |            |    |            |  |  |  |
|----------------------------|---|------------|-----|------------|-----|------------|----|------------|----|------------|--|--|--|
| FY 2009-FY 2013            |   |            |     |            |     |            |    |            |    |            |  |  |  |
|                            | FY 2009 FY 2010 FY 2011 FY 2012 FY 2013 |            |     |            |     |            |    |            |    |            |  |  |  |
| Revenues                   |   |            |     |            |     |            |    |            |    |            |  |  |  |
| Sports Income              | \$                                      | 22,291,981 | \$  | 22,362,821 | \$  | 23,696,710 | \$ | 25,064,659 | \$ | 27,527,779 |  |  |  |
| Alumni / Foundation /      |   |            |     |            |     |            |    |            |    |            |  |  |  |
| Corp Support / Sponsorship |   | 13,322,998 |     | 13,135,009 |     | 13,868,807 |    | 15,078,846 |    | 13,911,270 |  |  |  |
| Athletic Conference /      |   |            |     |            |     |            |    |            |    |            |  |  |  |
| NCAA Support               |   | 19,145,182 |     | 20,019,049 |     | 21,967,980 |    | 23,795,775 |    | 24,792,990 |  |  |  |
| Student Fees               |   | 525,941    |     | 525,707    |     | 564,680    |    | 543,574    |    | 678,842    |  |  |  |
| Other Income               |   | 10,051,456 |     | 10,739,480 |     | 11,481,810 |    | 12,322,266 |    | 12,465,922 |  |  |  |
| Total Income               | \$                                      | 65,337,558 | \$  | 66,782,066 | \$  | 71,579,987 | \$ | 76,805,120 | \$ | 79,376,803 |  |  |  |
| Expenses                   |   |            |     |            |     |            |    |            |    |            |  |  |  |
| Men's Sports               | \$                                      | 23,757,103 | \$  | 25,164,180 | \$  | 25,776,573 | \$ | 27,011,895 | \$ | 29,335,371 |  |  |  |
| Women's Sports             |   | 10,680,382 |     | 10,624,206 |     | 11,487,092 |    | 12,304,626 |    | 12,784,396 |  |  |  |
| Other Expenses             |   | 30,900,073 |     | 30,993,680 |     | 34,316,322 |    | 37,488,599 |    | 37,257,036 |  |  |  |
| Total Expenses             | \$                                      | 65,337,558 | \$  | 66,782,066 | \$  | 71,579,987 | \$ | 76,805,120 | \$ | 79,376,803 |  |  |  |

| University of low                  | a Residence  | System - F   | Y 2013                   |         |
|------------------------------------|--------------|--------------|--------------------------|---------|
|                                    | Budget       | Actual       | Variance<br>Over/(Under) | Percent |
| Revenues                           | \$64,587,971 | \$65,973,805 | \$1,385,834              | 102.1%  |
| Expenditures                       | 49,957,404   | 50,624,106   | \$666,702                | 101.3%  |
| Debt Service                       | 6,454,382    | 5,369,285    | (\$1,085,097)            | 83.2%   |
| Mandatory Transfers                | 600,000      | 600,000      | -                        | 100.0%  |
| Net Revenues                       | 7,576,185    | 9,380,414    | \$1,804,229              | 123.8%  |
| Net Revenues as % of Gross Revenue | 11.7%        | 14.2%        |                          |         |

Revenues from the SUI Residence System were 102.1% of budget. Contract residence hall room and board revenues exceeded the budget since Fall 2012 occupancy exceeded the budget by 91 students. Non-contract food sales exceeded the budget and were slightly offset by lower summer room and board income.

Total expenditures were approximately \$0.67 million (1.3%) over budget. Salaries exceeded the budget due to additional positions and hours for the retail food service operations which became part of the Residence System. Utility expenses were up from increased steam usage and food costs also exceeded the budget from higher retail and catering sales. These cost increases were partially offset by repair and maintenance cost reductions and other miscellaneous general expense reductions.

The FY 2013 budget included anticipated principal and interest amounts from the SUI Dormitory Revenue Bonds Series 2012. The first principal payment for this bond issue was not due until FY 2014 resulting in actual debt service being less than budget.

| Uni   | University of Iowa - Residence System FY 2009 - FY 2013 |            |    |            |               |    |            |    |            |  |  |
|---|---|------------|----|------------|---------------|----|------------|----|------------|--|--|
|   |   | FY 2009    |    | FY 2010    | FY 2011       |    | FY 2012    |    | FY 2013    |  |  |
| Revenues  | \$  | 46,437,517 | \$ | 49,470,939 | \$ 53,622,260 | \$ | 64,390,761 | \$ | 65,973,805 |  |  |
| Expenditures for Operations                             |   | 34,194,597 |    | 34,899,205 | 37,808,037    |    | 48,295,519 |    | 50,624,106 |  |  |
| Debt Service and Mandatory Transfers                    |   | 5,577,426  |    | 5,603,144  | 5,388,061     |    | 5,303,627  |    | 5,969,285  |  |  |
| Net Revenues after Debt Service and Mandatory Transfers | \$  | 6,665,494  | \$ | 8,968,590  | \$ 10,426,162 | \$ | 10,791,615 | \$ | 9,380,414  |  |  |
| Net Revenues as % of Gross Revenue                      |   | 14.4%      |    | 18.1%      | 19.4%         |    | 16.8%      |    | 14.2%      |  |  |

The residence system annual report is available in the Board Office and provides information on various aspects of the University of Iowa residence system for FY 2013. The report includes enrollment data, residence hall and apartment utilization, and financial information. The annual report also contains Fall 2013 enrollment and occupancy information. The table on the following page reflects a decrease in Fall 2013 occupancy when compared to the previous year largely because of the removal of several Hawkeye Court apartments. The University continues to lease off-campus properties allowing all students to reside in permanent spaces.

| University                  | of Iowa Resid | lence Systen | n      |          |
|-----------------------------|---------------|--------------|--------|----------|
|                             | Fall 2012     | Fall 2013    | Change | % Change |
| Total University Enrollment | 31,498        | 31,065       | -433   | -1.4%    |
| Low er Division             | 10,390        | 10,341       | -49    | -0.5%    |
| Low er Div as % of Total    | 33.0%         | 33.3%        |        |          |
| Total Occupancy             | 6,566         | 6,207        | -359   | -5.5%    |
| Occupancy as a              |               |              |        |          |
| % of Enrollment             | 20.8%         | 20.0%        |        |          |

In March 2012, the Board approved the financing plan and budget for a new West Campus Residence Hall to house approximately 500 students. The first of two series of bonds for the project was sold in August 2012 with the second issue anticipated in February 2014. The University currently projects construction to be ready for occupancy in Fall 2015.

The principal outstanding on dormitory revenue bonds for SUI as of June 30, 2013, was \$63.6 million (excludes July 1 principal payment). The Voluntary Reserve Fund balance totaled \$18.7 million at year end.

# **Iowa State University**

The budget-to-actual comparison below contains revenue and expenditure data for the general university and all special purpose appropriated units.

| Iowa Sta                   | Iowa State University - General Operating Fund FY 2013 |              |    |             |              |             |                |  |  |  |
|----------------------------|--|--------------|----|-------------|--------------|-------------|----------------|--|--|--|
|                            | Boa  | ard Approved | 20 |             |              | Variance    | Actual as % of |  |  |  |
|                            |  | Budget       |    | Actual      | Over/(Under) |             | Budget         |  |  |  |
| REVENUES                   |  |              |    |             |              |             |                |  |  |  |
| A PPROPRIATIONS            |  |              |    |             |              |             |                |  |  |  |
| General                    | \$   | 221,858,141  | \$ | 221,858,141 | \$           | -           | 100.0%         |  |  |  |
| RESOURCES                  |  |              |    |             |              |             |                |  |  |  |
| Federal Support            |  | 13,700,000   |    | 13,762,718  |              | 62,718      | 100.5%         |  |  |  |
| Interest                   |  | 800,000      |    | 808,994     |              | 8,994       | 101.1%         |  |  |  |
| Tuition and Fees           |  | 321,417,930  |    | 322,174,426 |              | 756,496     | 100.2%         |  |  |  |
| Reimbursed Indirect Costs  |  | 19,890,000   |    | 19,198,153  |              | (691,847)   | 96.5%          |  |  |  |
| Other Income               |  | 1,328,000    |    | 1,639,973   |              | 311,973     | 123.5%         |  |  |  |
| TOTAL REVENUES             | \$   | 578,994,071  | \$ | 579,442,405 | \$           | 448,334     | 100.1%         |  |  |  |
|                            |  |              |    |             |              |             |                |  |  |  |
| EXPENDITURES               |  |              |    |             |              |             |                |  |  |  |
| Salaries                   | \$   | 390,162,110  | \$ | 390,880,476 | \$           | 718,366     | 100.2%         |  |  |  |
| Prof. /Scientific Supplies |  | 49,166,811   |    | 47,330,901  |              | (1,835,910) | 96.3%          |  |  |  |
| Library Acquisitions       |  | 10,820,000   |    | 11,807,724  |              | 987,724     | 109.1%         |  |  |  |
| Rentals                    |  | 1,699,000    |    | 1,469,577   |              | (229,423)   | 86.5%          |  |  |  |
| Utilities                  |  | 27,781,000   |    | 26,428,368  |              | (1,352,632) | 95.1%          |  |  |  |
| Building Repairs           |  | 19,200,000   |    | 19,253,330  |              | 53,330      | 100.3%         |  |  |  |
| Auditor of State           |  | 545,150      |    | 509,028     |              | (36,122)    | 93.4%          |  |  |  |
| Equipment                  |  | 4,325,000    |    | 4,379,149   |              | 54,149      | 101.3%         |  |  |  |
| Aid to Individuals         |  | 75,295,000   |    | 76,458,571  |              | 1,163,571   | 101.5%         |  |  |  |
| TOTAL EXPENDITURES         | \$   | 578,994,071  | \$ | 578,517,124 | \$           | (476,947)   | 99.9%          |  |  |  |

The Board approved revised FY 2013 operating budgets for ISU this summer. The amended budget projected additional tuition revenue of \$3.8 million resulting from higher enrollments and \$0.66 million in interest income. Total operating revenues were within 0.1% of budget.

Overall actual General Fund expenditures were also within 0.1% of budget. Salary and wage costs comprised 68% of all general operating expenses and were slightly higher (0.2%) than budget due to increased personnel needed to support record student enrollments. Utility savings were realized from energy conservation efforts and professional and scientific supply costs were lower than expected.

Reallocated resources during FY 2013 supported faculty hires in high-demand disciplines, classroom enhancements, building renewal, and continued development of administrative systems.

The following provides a consolidated five-year history of actual revenues and expenditures from the general university and all special purpose operating units. State appropriations comprised 53.1% of University operating revenues in FY 2009, these have declined to 38.3% in FY 2013.

| lo                         | wa State Uni      | versity - Gene | eral Operating | g Fund         |                |  |  |  |  |
|----------------------------|-------------------|----------------|----------------|----------------|----------------|--|--|--|--|
|                            | FY 2009 - FY 2013 |                |                |                |                |  |  |  |  |
|                            | FY 2009           | FY 2010        | FY 2011        | FY 2012        | FY 2013        |  |  |  |  |
| REVENUES                   |                   |                |                |                |                |  |  |  |  |
| A PPROPRIATIONS            |                   |                |                |                |                |  |  |  |  |
| General Appropriations     | \$ 276,483,151    | \$ 231,209,458 | \$ 228,133,348 | \$ 216,625,997 | \$ 221,858,141 |  |  |  |  |
| ARRA-State Stabilization   |                   | 31,595,952     |                |                |                |  |  |  |  |
| RESOURCES                  |                   |                |                |                |                |  |  |  |  |
| Federal Support            | 12,828,617        | 12,828,617     | 13,709,264     | 13,700,000     | 13,762,718     |  |  |  |  |
| Interest                   | 1,301,018         | 67,021         | 169,105        | 96,920         | 808,994        |  |  |  |  |
| Tuition and Fees           | 211,130,075       | 233,832,393    | 263,927,004    | 294,606,623    | 322,174,426    |  |  |  |  |
| Reimbursed Indirect Costs  | 16,804,534        | 18,741,253     | 20,536,852     | 19,979,951     | 19,198,153     |  |  |  |  |
| Other Income               | 2,239,390         | 2,405,535      | 1,393,247      | 1,471,706      | 1,639,973      |  |  |  |  |
| TOTAL REVENUES             | \$ 520,786,785    | \$ 530,680,229 | \$ 527,868,820 | \$ 546,481,197 | \$ 579,442,405 |  |  |  |  |
| EXPENDITURES               |                   |                |                |                |                |  |  |  |  |
| Salaries                   | \$ 369,387,807    | \$ 360,260,250 | \$ 357,445,034 | \$ 366,115,250 | \$ 390,880,476 |  |  |  |  |
| Prof. /Scientific Supplies | 40,857,434        | 37,924,392     | 37,645,935     | 35,408,899     | 47,330,901     |  |  |  |  |
| Library Acquisitions       | 12,493,675        | 8,901,193      | 12,269,146     | 11,364,211     | 11,807,724     |  |  |  |  |
| Rentals                    | 1,649,521         | 1,524,447      | 1,556,130      | 1,444,841      | 1,469,577      |  |  |  |  |
| Utilities                  | 23,496,951        | 24,913,351     | 25,802,929     | 26,569,097     | 26,428,368     |  |  |  |  |
| Building Repairs           | 14,347,995        | 13,502,270     | 34,866,046     | 28,163,139     | 19,253,330     |  |  |  |  |
| Auditor of State           | 469,224           | 442,769        | 423,804        | 412,423        | 509,028        |  |  |  |  |
| Equipment                  | 3,512,242         | 7,779,668      | 4,164,335      | 5,509,651      | 4,379,149      |  |  |  |  |
| Aid to Individuals         | 53,769,249        | 57,073,187     | 63,823,890     | 71,111,750     | 76,458,571     |  |  |  |  |
| TOTAL EXPENDITURES         | \$ 519,984,098    | \$ 512,321,527 | \$ 537,997,249 | \$ 546,099,261 | \$ 578,517,124 |  |  |  |  |

# IOWA STATE UNIVERSITY ATHLETICS

| INCOME                                 | FY        | 2013 Budget                 | FY        | 2013 Actuals                |           | <u>Variance</u>          |
|--|-----------|-----------------------------|-----------|-----------------------------|-----------|--------------------------|
| Sports:                                |           | _                           |           | _                           |           |                          |
| Football                               | \$        | 8,260,943                   | \$        | 9,416,942                   | \$        | 1,155,999                |
| Men's Basketball                       |           | 2,325,000                   |           | 2,901,770                   |           | 576,770                  |
| Women's Basketball                     |           | 530,000                     |           | 506,319                     |           | (23,681)                 |
| Wrestling                              |           | 100,000                     |           | 83,582                      |           | (16,418)                 |
| Other Sports                           |           | 250,000                     |           | 365,705                     |           | 115,705                  |
| Subtotal                               | \$        | 11,465,943                  | \$        | 13,274,318                  | \$        | 1,808,375                |
| Other Income                           |           |                             |           |                             |           |                          |
| Big Twelve Conference/NCAA             | \$        | 21,030,949                  | \$        | 21,708,241                  | \$        | 677,292                  |
| Post-Season Revenue                    | •         | 1,300,000                   | •         | 1,361,344                   | ,         | 61,344                   |
| Fundraising                            |           | 13,839,794                  |           | 10,804,370                  |           | (3,035,424)              |
| Multi-Media Rights                     |           | 3,364,725                   |           | 3,364,725                   |           | -                        |
| Student Fees                           |           | 1,776,600                   |           | 1,834,796                   |           | 58,196                   |
| Game Guarantees                        |           | 550,000                     |           | 750,320                     |           | 200,320                  |
| Auxillary Revenue                      |           | 1,100,227                   |           | 1,509,384                   |           | 409,157                  |
| Other Revenue                          |           | 2,280,172                   |           | 3,555,799                   |           | 1,275,627                |
| Subtotal                               | \$        | 45,242,467                  | \$        | 44,888,979                  | \$        | (353,488)                |
| TOTAL INCOME                           | \$        | 56,708,410                  | \$        | 58,163,297                  | \$        | 1,454,887                |
| EXPENSES                               |           | _                           |           | <u>.</u>                    |           |                          |
| Sports Operations                      |           |                             |           |                             |           |                          |
| Football                               | \$        | 2,795,670                   | \$        | 2,754,740                   | \$        | (40,930)                 |
| Men's Basketball                       | Ψ         | 1,415,000                   | Ψ         | 1,592,305                   | Ψ         | 177,305                  |
| Women's Basketball                     |           | 864,400                     |           | 845,995                     |           | (18,405)                 |
| Wrestling                              |           | 215,480                     |           | 207,743                     |           | (7,737)                  |
| Other Sports                           |           | 2,082,780                   |           | 2,180,579                   |           | 97,799                   |
| Subtotal                               | \$        | 7,373,330                   | \$        | 7,581,362                   | \$        | 208,032                  |
| Sports Drogram Support Units           | •         | , ,                         | •         | , ,                         | •         | ,                        |
| Sports Program Support Units:  Medical | \$        | 600,000                     | \$        | 255 572                     | \$        | (244 427)                |
|  | Ф         | 600,000                     | Ф         | 355,573<br>167,880          | Ф         | (244,427)                |
| Video Operations                       |           | 169,332                     |           | 278,780                     |           | (1,452)                  |
| Athletic Training Academic Services    |           | 251,850                     |           |                             |           | 26,930                   |
|  |           | 218,600                     |           | 293,497                     |           | 74,897                   |
| Other<br>Subtotal                      | \$        | 257,560<br><b>1,497,342</b> | \$        | 436,729<br><b>1,532,459</b> | \$        | 179,169<br><b>35,117</b> |
|  | Ψ         | 1,437,342                   | Ψ         | 1,552,455                   | Ψ         | 33,117                   |
| Internal Operations:                   | •         | <b>504000</b>               | •         | 700 000                     | •         | 400.000                  |
| Administration                         | \$        | 584,000                     | \$        | 722,088                     | \$        | 138,088                  |
| Big 12 Expenses                        |           | 1,451,000                   |           | 1,470,054                   |           | 19,054                   |
| Information Technology                 |           | 338,000                     |           | 421,098                     |           | 83,098                   |
| Other                                  |           | 371,883                     |           | 353,885                     |           | (17,998)                 |
| Subtotal                               | \$        | 2,744,883                   | \$        | 2,967,125                   | \$        | 222,242                  |
| Salaries & Benefits                    | \$        | 18,920,847                  | \$        | 19,390,048                  | \$        | 469,201                  |
| Scholarships                           |           | 5,841,942                   |           | 5,389,858                   |           | (452,084)                |
| External Operations                    |           | 1,999,360                   |           | 1,995,819                   |           | (3,541)                  |
| Facilities & Events                    |           | 5,239,946                   |           | 5,845,981                   |           | 606,035                  |
| Postseason                             |           | 2,000,000                   |           | 2,379,875                   |           | 379,875                  |
| Debt Service                           |           | 6,286,189                   |           | 6,311,667                   |           | 25,478                   |
| Capital Projects                       |           | 4,744,000                   |           | 4,700,310                   |           | (43,690)                 |
| TOTAL EXPENSES                         | <u>\$</u> | 56,647,839                  | <u>\$</u> | 58,094,504                  | <u>\$</u> | 1,446,665                |

The following summarizes the significant budget-to-actual revenue and expense variances for ISU Athletics as shown on the previous page.

#### Revenue Variances

- Football ticket (season and single game) and men's basketball season ticket sales exceeded the conservative sales projections.
- Increases in Conference and other revenues resulted in less fundraising support needed from the Cyclone Club.
- Game guarantee revenue exceeded the budget from ISU's share of the Big Four Iowa Men's Basketball Classic held in Des Moines.
- Auxiliary revenue from concession and merchandise sales was greater than budget from high attendance levels.
- The "other revenue" budget included only contracted events at Hilton Coliseum at the time
  of budget was prepared. Four additional concerts not originally budgeted resulted in higher
  revenues. In addition, an accounting change was implemented in FY 2013 to report gross
  spirit squad fundraising revenues rather than reporting a net amount.

#### **Expense Variances**

- Sports Operations expenses were higher than budget largely from men's basketball travel costs exceeding the budget.
- Effective January 1, 2013, ISU Athletics changed their student-athlete medical coverage to the plan administered by the University of Iowa resulting in cost savings.
- Other sports program support unit costs exceeded the budget due to the inclusion of gross spirit squad fundraising expenses rather than reporting a net amount.
- Administrative operations were higher than budget due to new employee transition and relocation costs.
- Scholarship costs were slightly under budget due a higher resident to nonresident mix of scholarships awarded during the year.
- Facilities and event costs were higher than budget primarily from the four unbudgeted concerts held at Hilton Coliseum.
- An increase in sports programs being selected for postseason participation resulted in expenses being higher than budget.

The following provides a five-year summary of ISU Athletics' revenues and expenditures. Athletics is fully self-supporting and has not received general university support since FY 2011.

|   | Iowa Sta      | te University | Athletics     |               |               |  |  |  |  |
|---|---------------|---------------|---------------|---------------|---------------|--|--|--|--|
| FY 2009 - FY 2013                       |               |               |               |               |               |  |  |  |  |
| FY 2009 FY 2010 FY 2011 FY 2012 FY 2013 |               |               |               |               |               |  |  |  |  |
| Revenues                                |               |               |               |               |               |  |  |  |  |
| Sports Income                           | \$ 11,846,824 | \$ 11,510,957 | \$ 11,820,168 | \$ 13,157,439 | \$ 13,274,318 |  |  |  |  |
| Alumni / Foundation /                   |               |               |               |               |               |  |  |  |  |
| Corp Support / Sponsorship              | 8,819,526     | 9,608,746     | 9,430,103     | 8,370,726     | 14,169,095    |  |  |  |  |
| Athletic Conference /                   |               |               |               |               |               |  |  |  |  |
| NCAA Support                            | 10,428,104    | 11,511,505    | 13,409,778    | 22,842,072    | 23,069,585    |  |  |  |  |
| General University Support              | 3,604,793     | 1,612,923     | 1,599,423     | -             | -             |  |  |  |  |
| Student Fees                            | 1,197,018     | 1,182,648     | 1,233,698     | 1,721,450     | 1,834,796     |  |  |  |  |
| Other Income                            | 3,838,522     | 4,860,442     | 4,950,874     | 4,509,657     | 5,815,503     |  |  |  |  |
| Total Revenues                          | \$ 39,734,787 | \$ 40,287,221 | \$ 42,444,044 | \$ 50,601,344 | \$ 58,163,297 |  |  |  |  |
| Expenses                                |               |               |               |               |               |  |  |  |  |
| Sports Operations                       | \$ 6,393,368  | \$ 6,115,553  | \$ 7,029,198  | \$ 7,402,378  | \$ 7,581,362  |  |  |  |  |
| Non-Sport Operations                    | 7,971,943     | 8,277,360     | 8,972,610     | 10,135,037    | 12,341,384    |  |  |  |  |
| Scholarships                            | 6,045,549     | 5,940,717     | 6,698,901     | 5,393,899     | 5,389,858     |  |  |  |  |
| Other Expenses                          | 19,298,151    | 19,750,383    | 19,648,589    | 27,609,631    | 32,781,900    |  |  |  |  |
| Total Expenses                          | \$ 39,709,011 | \$ 40,084,013 | \$ 42,349,298 | \$ 50,540,945 | \$ 58,094,504 |  |  |  |  |

| Iowa State University Residence System - FY 2013 |              |              |                          |         |  |  |  |  |
|--|--------------|--------------|--------------------------|---------|--|--|--|--|
|  | Budget       | Actual       | Variance<br>Over/(Under) | Percent |  |  |  |  |
| Revenues   | \$84,341,329 | \$84,448,372 | \$107,043                | 100.1%  |  |  |  |  |
| Expenditures                                     | 61,553,559   | 59,942,982   | (\$1,610,577)            | 97.4%   |  |  |  |  |
| Debt Service                                     | 10,502,919   | 10,502,919   | -                        | 100.0%  |  |  |  |  |
| Mandatory Transfers                              | 500,000      | 500,000      | -                        | 100.0%  |  |  |  |  |
| Net Revenues                                     | 11,784,851   | 13,502,471   | \$1,717,620              | 114.6%  |  |  |  |  |
| Net Revenues as % of Gross Revenue               | 14.0%        | 16.0%        |                          |         |  |  |  |  |

ISU residence system revenues totaled \$84.4 million and slightly exceeded the budget.

Expenditures were \$1.6 million under budget largely due to salary cost savings from lower than budgeted average salary increases and from unfilled positions. Utility costs and other operating expenses were also under budget but were partially offset by a cost of food increase. The incremental revenues and cost savings in relation to budget resulted in net revenues exceeding budget by \$1.7 million.

| Iowa State University - Residence System<br>FY 2009 - FY 2013  |               |               |               |               |               |  |  |  |  |
|--|---------------|---------------|---------------|---------------|---------------|--|--|--|--|
| FY 2009 FY 2010 FY 2011 FY 2012 FY 2013  |               |               |               |               |               |  |  |  |  |
| Revenues   | \$ 71,884,662 | \$ 72,795,895 | \$ 77,385,073 | \$ 84,478,305 | \$ 84,448,372 |  |  |  |  |
| Expenditures for Operations  | 59,290,134    | 59,942,982    |               |               |               |  |  |  |  |
| Debt Service and Mandatory Transfers   | 11,166,307    | 11,261,339    | 11,213,229    | 10,911,183    | 11,002,919    |  |  |  |  |
| Net Revenues after Debt Service and Mandatory Transfers         \$ 10,997,025         \$ 11,566,236         \$ 11,755,233         \$ 14,276,988         \$ 13,4276,988 |               |               |               |               |               |  |  |  |  |
| Net Revenues as % of Gross Revenue   | 15.3%         | 15.9%         | 15.2%         | 16.9%         | 16.0%         |  |  |  |  |

The residence system annual report is available in the Board Office and provides information on various aspects of Iowa State University's residence system for FY 2013 including enrollment data, residence hall and apartment utilization, and financial information. The annual report also contains Fall 2013 enrollment and occupancy information. ISU has realized significant increases in enrollments and occupancy. In April 2013, the Board approved leasing two off-campus apartment buildings to accommodate the additional demand for student housing. In addition, the Frederiksen Court Expansion Project included two buildings (240 beds) which were available for Fall 2013 occupancy, with the remaining four buildings (480 beds) scheduled to open in Spring 2014.

| Iowa State University Residence System |        |        |       |      |  |  |  |
|--|--------|--------|-------|------|--|--|--|
| Fall 2012 Fall 2013 Change %           |        |        |       |      |  |  |  |
| Total University Enrollment            | 31,040 | 33,241 | 2,201 | 7.1% |  |  |  |
| Low er Division                        | 11,712 | 12,801 | 1,089 | 9.3% |  |  |  |
| Low er Div as % of Total               | 37.7%  | 38.5%  |       |      |  |  |  |
| Total Occupancy                        | 10,426 | 11,270 | 844   | 8.1% |  |  |  |
| Total Occupancy % of Enrollment        | 33.6%  | 33.9%  |       |      |  |  |  |

The principal outstanding on dormitory revenue bonds for ISU as of June 30, 2013, was \$131.2 million (excludes July 1 principal payment). The Voluntary Reserve Fund balance totaled \$37.0 million at year end.

## **University of Northern Iowa**

The following compares the FY 2013 general fund approved budget with the actual revenue and expenditure transactions for all appropriated units.

| University of Northern Iowa - General Operating Fund<br>FY 2013 |     |                       |    |             |    |                         |                       |  |  |
|---|-----|-----------------------|----|-------------|----|-------------------------|-----------------------|--|--|
|   | Boa | rd Approved<br>Budget |    | Actual      |    | Variance<br>ver/(Under) | Actual as % of Budget |  |  |
| REVENUES  |     |                       |    |             |    |                         |                       |  |  |
| A PPROPRIA TIONS  |     |                       |    |             |    |                         |                       |  |  |
| General   | \$  | 86,689,133            | \$ | 86,689,133  | \$ | -                       | 100.0%                |  |  |
| RESOURCES   |     |                       |    |             |    |                         |                       |  |  |
| Interest  |     | 821,000               |    | 479,705     |    | (341,295)               | 58.4%                 |  |  |
| Tuition and Fees  |     | 81,737,099            |    | 78,050,250  |    | (3,686,849)             | 95.5%                 |  |  |
| Reimbursed Indirect Costs                                       |     | 1,416,649             |    | 1,533,239   |    | 116,590                 | 108.2%                |  |  |
| Sales and Services  |     | 458,393               |    | 619,941     |    | 161,548                 | 135.2%                |  |  |
| TOTAL REVENUES  | \$  | 171,122,274           | \$ | 167,372,268 | \$ | (3,750,006)             | 97.8%                 |  |  |
| EXPENDITURES  |     |                       |    |             |    |                         |                       |  |  |
| Salaries  | \$  | 129,857,328           | \$ | 126,337,193 | \$ | (3,520,135)             | 97.3%                 |  |  |
| Prof. /Scientific Supplies                                      |     | 15,933,310            |    | 15,635,214  |    | (298,096)               | 98.1%                 |  |  |
| Library Acquisitions  |     | 1,992,009             |    | 2,105,816   |    | 113,807                 | 105.7%                |  |  |
| Rentals   |     | 822,421               |    | 828,456     |    | 6,035                   | 100.7%                |  |  |
| Utilities   |     | 5,764,000             |    | 5,064,648   |    | (699,352)               | 87.9%                 |  |  |
| Building Repairs  |     | 1,400,000             |    | 2,433,997   |    | 1,033,997               | 173.9%                |  |  |
| Auditor of State  |     | 262,150               |    | 233,816     |    | (28,334)                | 89.2%                 |  |  |
| Equipment   |     | 450,142               |    | 1,457,863   |    | 1,007,721               | 323.9%                |  |  |
| Aid to Individuals  |     | 14,640,914            |    | 14,839,980  |    | 199,066                 | 101.4%                |  |  |
| TOTAL EXPENDITURES  | \$  | 171,122,274           | \$ | 168,936,983 | \$ | (2,185,291)             | 98.7%                 |  |  |

UNI's FY 2013 operating revenues totaled \$167.4 million and were 3.2% less than budget primarily from enrollment being less than projected. The decrease in interest income was offset by the budget overages in indirect recoveries and other revenues.

Similar to revenues, FY 2013 operating expenses were also under budget. Salary and related benefits costs comprise 75% of all general operating expenditures and were 3.7% under budget. Building repairs exceeded the budget primarily from the upgrade of plant boiler controls, access control projects, classroom upgrades, a meteorological tower, and other campus building improvements.

The following provides a consolidated five-year history of actual revenues and expenditures from the general university and all special purpose units. Reflective of UNI's reliance on state funding for operations, appropriations comprised 59% of operating revenues in FY 2009; they were 52% of revenue in FY 2013. Total operating revenues in FY 2009 were more than \$3.3 million greater than in FY 2013.

| Unive                      | University of Northern Iowa - General Operating Fund |                |                |                |                |  |  |  |
|----------------------------|--|----------------|----------------|----------------|----------------|--|--|--|
|                            | FY 2009 - FY 2013                                    |                |                |                |                |  |  |  |
|                            | EV 0000  | EV 0040        | EV 0040        | 57,0040        |                |  |  |  |
| DE (E)   150               | FY 2009  | FY 2010        | FY 2011        | FY 2012        | FY 2013        |  |  |  |
| REVENUES                   |  |                |                |                |                |  |  |  |
| A PPROPRIATIONS            |  |                |                |                |                |  |  |  |
| General Appropriations     | \$ 100,693,508                                       | \$ 84,463,016  | \$ 81,728,481  | \$ 77,344,516  | \$ 86,689,133  |  |  |  |
| ARRA-State Stabilization   |  | 12,376,464     |                |                |                |  |  |  |
| RESOURCES                  |  |                |                |                |                |  |  |  |
| Interest                   | 446,117  | 814,277        | 690,413        | 781,121        | 479,705        |  |  |  |
| Tuition and Fees           | 66,813,811   | 71,394,270     | 76,902,918     | 80,559,549     | 78,050,250     |  |  |  |
| Reimbursed Indirect Costs  | 2,301,699  | 2,391,577      | 2,256,214      | 2,173,084      | 1,533,239      |  |  |  |
| Sales and Services         | 483,641  | 497,309        | 481,989        | 442,983        | 619,941        |  |  |  |
| TOTAL REVENUES             | \$ 170,738,776                                       | \$ 171,936,913 | \$ 162,060,015 | \$ 161,301,253 | \$ 167,372,268 |  |  |  |
|                            |  |                |                |                |                |  |  |  |
| EXPENDITURES               |  |                |                |                |                |  |  |  |
| Salaries                   | \$ 127,374,663                                       | \$ 122,128,989 | \$ 123,327,890 | \$ 125,009,541 | \$ 126,337,193 |  |  |  |
| Prof. /Scientific Supplies | 17,662,591   | 18,550,815     | 15,745,831     | 11,970,054     | 15,635,214     |  |  |  |
| Library Acquisitions       | 2,243,484  | 2,058,168      | 1,979,522      | 2,082,474      | 2,105,816      |  |  |  |
| Rentals                    | 1,020,507  | 895,437        | 908,337        | 822,421        | 828,456        |  |  |  |
| Utilities                  | 4,991,469  | 5,260,673      | 5,283,923      | 4,937,753      | 5,064,648      |  |  |  |
| Building Repairs           | 1,409,733  | 3,085,584      | 3,727,283      | 1,881,459      | 2,433,997      |  |  |  |
| Auditor of State           | 313,916  | 222,355        | 243,397        | 243,089        | 233,816        |  |  |  |
| Equipment                  | 1,152,375  | 1,788,791      | 950,180        | 944,222        | 1,457,863      |  |  |  |
| Aid to Individuals         | 12,142,253   | 13,719,529     | 14,463,128     | 14,880,271     | 14,839,980     |  |  |  |
| TOTAL EXPENDITURES         | \$ 168,310,991                                       | \$ 167,710,341 | \$ 166,629,491 | \$ 162,771,284 | \$ 168,936,983 |  |  |  |

# **UNIVERSITY OF NORTHERN IOWA ATHLETICS**

| INCOME                     | FY | 2013 Budget        | FY | 2013 Actuals      | V  | /ariance  |
|----------------------------|----|--------------------|----|-------------------|----|-----------|
| Sports:                    |    | Φ4 <b>7</b> 50 000 | Φ  | 4 005 000         | Φ  | (54.404)  |
| Football                   |    | \$1,750,000        | \$ | 1,695,836         | \$ | (54,164)  |
| Men's Basketball           |    | 813,450            |    | 873,257           |    | 59,807    |
| Men - All Other Sports     |    | 53,600             |    | 47,990<br>446,733 |    | (5,610)   |
| Women - All Sports         | \$ | 142,100            | \$ | 146,733           | \$ | 4,633     |
| Subtotal - Sports          | Ф  | 2,759,150          | Ф  | 2,763,816         | Ф  | 4,666     |
| Other Income:              |    |                    |    |                   |    |           |
| Student Activity Fees      | \$ | 1,491,593          | \$ | 1,491,225         | \$ | (368)     |
| General University Support |    |                    |    |                   |    |           |
| General Support            |    | 2,914,545          |    | 2,915,032         |    | 487       |
| Scholarship Support        |    | 1,283,481          |    | 1,283,481         |    | -         |
| Alumni/Foundation Support  |    | 1,273,000          |    | 1,134,114         |    | (138,886) |
| Athletic Marketing         |    | 1,136,000          |    | 1,101,559         |    | (34,441)  |
| Athletic Conf/NCAA Support |    | 922,000            |    | 912,482           |    | (9,518)   |
| Novelties-Outings          |    | 240,000            |    | 354,616           |    | 114,616   |
| Miscellaneous              |    | 305,500            |    | 283,185           |    | (22,315)  |
| Subtotal - Other           |    | 9,566,119          |    | 9,475,694         |    | (90,425)  |
| TOTAL INCOME               | \$ | 12,325,269         | \$ | 12,239,510        | \$ | (85,759)  |
| EXPENSES                   |    |                    |    |                   |    |           |
| Men's Sports:              |    |                    |    |                   |    |           |
| Football                   | \$ | 2,932,696          | \$ | 2,782,212         | \$ | (150,484) |
| Basketball                 |    | 1,892,151          |    | 1,930,431         |    | 38,280    |
| All Other Men's Sports     |    | 1,112,155          |    | 1,171,157         |    | 59,002    |
| Subtotal - Men's Sports    | \$ | 5,937,002          | \$ | 5,883,800         | \$ | (53,202)  |
| Women's Sports:            |    |                    |    |                   |    |           |
| Basketball                 | \$ | 948,111            | \$ | 983,322           | \$ | 35,211    |
| Volleyball                 | *  | 729,377            | •  | 731,173           | *  | 1,796     |
| All Other                  |    | 2,175,016          |    | 2,045,579         |    | (129,437) |
| Subtotal - Women's Sports  | \$ | 3,852,504          | \$ | 3,760,074         | \$ | (92,430)  |
| Other Expenses:            |    |                    |    |                   |    |           |
| Athletic Training          | \$ | 206,050            | \$ | 239,978           | \$ | 33,928    |
| Administration & General   | ~  | 2,037,586          | Ψ  | 2,116,008         | Ψ  | 78,422    |
| Athletic Marketing         |    | 214,127            |    | 228,493           |    | 14,366    |
| Contingency                |    | 78,000             |    | -                 |    | (78,000)  |
| Subtotal - Other Expenses  | \$ | 2,535,763          | \$ | 2,584,479         | \$ | 48,716    |
| TOTAL EXPENSE              | \$ | 12,325,269         | \$ | 12,228,353        | \$ | (96,916)  |

The following describes the budget-to-actual revenue and expense variances for UNI Athletics as shown on the previous page. Total athletic revenue and expenses variances from the budget were less than 1%.

### Revenue Variances

- Due to total expenses being less than the budget, fewer support funds were drawn from the Foundation to support athletic operations.
- Novelty revenue exceeded the budget due to increased sales from on-line auctions and spirit squad fundraising efforts.

### **Expense Variances**

- Football expenses were under budget due to scholarship costs being less than projected.
- Women's basketball and volleyball expenses were close to budget. Other Women's Sports' expenditures were under budget from travel cost savings and a decline in scholarship expenses.
- A contingency expense account was budgeted for athletics with actual expenses being reported in the appropriate expense category.

The following provides a consolidated five-year history of actual revenues and expenditures for UNI Athletics. In accordance with the general university support for Athletics reduction plan presented to the Board in March 2010, University support for athletics was approximately \$1 million less in FY 2013 than in FY 2009.

|                            | University of | f Northern Io                          | wa Athletics  |               |               |  |  |  |  |
|----------------------------|---------------|--|---------------|---------------|---------------|--|--|--|--|
| FY 2009 - FY 2013          |               |  |               |               |               |  |  |  |  |
|                            | FY 2009       | FY 2009 FY 2010 FY 2011 FY 2012 FY 201 |               |               |               |  |  |  |  |
| Revenues                   |               |  |               |               |               |  |  |  |  |
| Sports Income              | \$ 2,556,215  | \$ 2,296,587                           | \$ 2,175,394  | \$ 1,743,448  | \$ 2,763,816  |  |  |  |  |
| Alumni / Foundation /      |               |  |               |               |               |  |  |  |  |
| Corp Support / Sponsorship | 2,239,783     | 2,280,349                              | 2,313,857     | 2,953,717     | 2,235,673     |  |  |  |  |
| Athletic Conference /      |               |  |               |               |               |  |  |  |  |
| NCAA Support               | 597,553       | 641,630                                | 682,641       | 896,969       | 912,482       |  |  |  |  |
| General University Support | 5,231,210     | 4,449,174                              | 4,559,447     | 4,323,026     | 4,198,513     |  |  |  |  |
| Student Fees               | 1,209,614     | 1,212,518                              | 1,263,343     | 1,468,392     | 1,491,225     |  |  |  |  |
| Other Income               | 338,378       | 749,300                                | 623,651       | 858,865       | 637,801       |  |  |  |  |
| Total Revenues             | \$ 12,172,753 | \$ 11,629,558                          | \$ 11,618,333 | \$ 12,244,417 | \$ 12,239,510 |  |  |  |  |
| Expenses                   |               |  |               |               |               |  |  |  |  |
| Men's Sports               | \$ 5,749,288  | \$ 5,400,066                           | \$ 5,530,894  | \$ 5,908,427  | \$ 5,883,800  |  |  |  |  |
| Women's Sports             | 3,288,418     | 3,422,237                              | 3,602,138     | 3,917,831     | 3,760,074     |  |  |  |  |
| Other Expenses             | 3,043,858     | 2,764,770                              | 2,482,927     | 2,358,308     | 2,584,479     |  |  |  |  |
| Total Expenses             | \$ 12,081,564 | \$ 11,587,073                          | \$ 11,615,959 | \$ 12,184,566 | \$ 12,228,353 |  |  |  |  |

| University of Northern Iowa Residence System - FY 2013 |              |              |               |         |  |  |  |  |  |
|--|--------------|--------------|---------------|---------|--|--|--|--|--|
|  | Budget       | Actual       | Variance      | Percent |  |  |  |  |  |
|  |              |              | Over/(Under)  |         |  |  |  |  |  |
| Revenues   | \$36,519,545 | \$36,704,113 | \$184,568     | 100.5%  |  |  |  |  |  |
| Expenditures   | 27,004,497   | 25,225,589   | (\$1,778,908) | 93.4%   |  |  |  |  |  |
| Debt Service   | 4,959,380    | 4,920,615    | (38,765)      | 99.2%   |  |  |  |  |  |
| Mandatory Transfers                                    | 330,000      | 330,000      | -             | 100.0%  |  |  |  |  |  |
| Net Revenues   | 4,225,668    | 6,227,909    | \$2,002,241   | 147.4%  |  |  |  |  |  |
| Net Revenues as % of Gross Revenue                     | 11.6%        | 17.0%        |               |         |  |  |  |  |  |

The UNI Residence System's total operating revenues slightly exceeded the budget due to higher than expected single student housing contracts and an increase in catering sales.

While revenues for the Residence System exceeded budget, total expenditures for the system were \$1.8 million less than the budget. Expense reductions in FY 2013 were realized primarily from lower salary and fringe costs, reduced food costs, and fewer building repairs.

While net revenues after debt service and mandatory transfers exceeded the budget, they have declined gradually since FY 2010 after several years of increases as shown in the five-year history below. The net revenue decline results primarily from additional debt service related to the Panther Village apartment project and an occupancy decrease from smaller enrollments during the period.

| University of Northern Iowa - Residence System<br>FY 2009 - FY 2013 |                            |                            |                            |                            |                            |  |  |  |  |
|---|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--|--|--|--|
|   | FY 2009                    | FY 2010                    | FY 2011                    | FY 2012                    | FY 2013                    |  |  |  |  |
| Revenues Expenditures for Operations                                | \$35,645,340<br>25,211,051 | \$36,308,224<br>24,860,280 | \$37,083,719<br>24,865,282 | \$38,561,780<br>25,825,875 | \$36,704,113<br>25,225,589 |  |  |  |  |
| Debt Service and Mandatory Transfers                                | 3,615,136                  | 3,610,804                  | 4,647,379                  | 5,169,001                  | 5,250,615                  |  |  |  |  |
| Net Revenues after Debt Serv/Mand<br>Transfers                      | \$ 6,819,153               | \$ 7,837,140               | \$ 7,571,058               | \$ 7,566,904               | \$ 6,227,909               |  |  |  |  |
| Net Revenues as % of Gross Revenue                                  | 19.1%                      | 21.6%                      | 20.4%                      | 19.6%                      | 17.0%                      |  |  |  |  |

For comparative purposes, the residence system provided Fall 2013 enrollment and occupancy information. While enrollment and occupancy exceed the budget for the current year, Fall 2013 occupancy in the Residence System is down 58 students from Fall 2012. Occupancy increases in the new Panther Village apartments were offset by a decline in the residence halls.

| University of Northern Iowa Residence System |           |           |        |          |  |  |  |  |
|--|-----------|-----------|--------|----------|--|--|--|--|
|  | Fall 2012 | Fall 2013 | Change | % Change |  |  |  |  |
|  |           |           |        |          |  |  |  |  |
| Total University Enrollment                  | 12,273    | 12,159    | -114   | -0.9%    |  |  |  |  |
| Low er Division                              | 4,187     | 3,939     | -248   | -5.9%    |  |  |  |  |
| Lower Div as % of Total                      | 34.12%    | 32.40%    |        |          |  |  |  |  |
| Total Occupancy                              | 4,413     | 4,355     | -58    | -1.3%    |  |  |  |  |
| Occupancy as a                               |           |           |        |          |  |  |  |  |
| % of Enrollment                              | 36.0%     | 35.8%     |        |          |  |  |  |  |

The principal outstanding of revenue bond obligations for the UNI residence system as of June 30, 2012, was \$64.1 million (excludes July 1 principal payment). The Voluntary Reserve Fund balance totaled \$14.3 million at year end.

## **lowa School for the Deaf**

The following compares the FY 2013 general fund approved budget with actual revenue and expenditure transactions. ISD's total general fund activity was consistent with the budget with revenues and expenditures being 0.5% under budget.

| lowa School for the Deaf - General Fund<br>FY 2013 |                        |           |    |                          |    |                          |        |  |
|--|------------------------|-----------|----|--------------------------|----|--------------------------|--------|--|
|  | Approved Budget Actual |           |    | Variance<br>Over/(Under) |    | Actual as % of<br>Budget |        |  |
| REV ENUES  |                        |           |    |                          |    |                          | _      |  |
| A PPROPRIATIONS                                    |                        |           |    |                          |    |                          |        |  |
| General  | \$                     | 8,853,563 | \$ | 8,853,563                | \$ | -                        | 100.0% |  |
| Other  |                        | 82,049    |    | 82,049                   |    | -                        | 100.0% |  |
| RESOURCES  |                        |           |    |                          |    |                          |        |  |
| Federal Support                                    |                        | 54,000    |    | 58,793                   |    | 4,793                    | 108.9% |  |
| Interest   |                        | 5,000     |    | 1,227                    |    | (3,773)                  | 24.5%  |  |
| Sales and Services                                 |                        | 333,274   |    | 287,100                  |    | (46,174)                 | 86.1%  |  |
| Other Income                                       |                        | 11,916    |    | 11,916                   |    | -                        | 100.0% |  |
| TOTAL REVENUES                                     | \$                     | 9,339,802 | \$ | 9,294,648                | \$ | (45,154)                 | 99.5%  |  |
| EXPENDITURES                                       |                        |           |    |                          |    |                          |        |  |
| Salaries   | \$                     | 7,632,929 | \$ | 7,588,624                | \$ | (44,305)                 | 99.4%  |  |
| Prof./Scientific Supplies                          |                        | 1,098,989 |    | 1,142,967                |    | 43,978                   | 104.0% |  |
| Library Acquisitions                               |                        | 8,226     |    | 108                      |    | (8,118)                  | 1.3%   |  |
| Utilities  |                        | 315,520   |    | 284,191                  |    | (31,329)                 | 90.1%  |  |
| Building Repairs                                   |                        | 181,442   |    | 193,784                  |    | 12,342                   | 106.8% |  |
| Auditor of State                                   |                        | 35,000    |    | 20,646                   |    | (14,354)                 | 59.0%  |  |
| Equipment  | L                      | 67,696    |    | 64,328                   |    | (3,368)                  | 95.0%  |  |
| TOTAL EXPENDITURES                                 | \$                     | 9,339,802 | \$ | 9,294,648                | \$ | (45,154)                 | 99.5%  |  |

Sales and service revenue was under budget due to fewer rentals of the LIED Multipurpose Complex, lodging, and a decline in cafeteria sales.

Salary and related benefit costs comprise 81.6% of all expenses and were slightly less than the budget. Utility costs were also under budget due the mild heating season and reduced vehicle fuel costs (ISD installed a new steam generated, high efficiency boiler in 2012). Actual expenses paid for services of the State Auditor were also less than the original cost estimate.

The following provides a five-year history of general operating revenues and expenditures. State appropriations are the primary funding source for ISD operations and are 96% of all operating revenues. While FY 2013 marked the first funding increase since FY 2009, current funding levels are significantly less than FY 2009 amounts.

| Iowa School for the Deaf - General Fund |              |              |              |              |              |  |  |  |  |
|---|--------------|--------------|--------------|--------------|--------------|--|--|--|--|
| FY 2009 - FY 2013                       |              |              |              |              |              |  |  |  |  |
| 1.200                                   |              |              |              |              |              |  |  |  |  |
|   | FY 2009      | FY 2010      | FY 2011      | FY 2012      | FY 2013      |  |  |  |  |
| REVENUES                                |              |              |              |              |              |  |  |  |  |
| APPROPRIATIONS                          |              |              |              |              |              |  |  |  |  |
| General                                 | \$ 9,974,495 | \$ 9,263,866 | \$ 9,075,944 | \$ 8,679,964 | \$ 8,853,563 |  |  |  |  |
| Other                                   | 180,687      | 75,680       | 77,321       | 77,175       | 82,049       |  |  |  |  |
| ARRA-State Stabilization                |              | 583,987      |              |              |              |  |  |  |  |
| RESOURCES                               |              |              |              |              |              |  |  |  |  |
| Federal Support                         | 43,534       | 53,117       | 57,711       | 58,834       | 58,793       |  |  |  |  |
| Interest                                | 1,406        | 3,724        | 783          | 156          | 1,227        |  |  |  |  |
| Sales and Services                      | 385,811      | 416,178      | 351,265      | 325,238      | 287,100      |  |  |  |  |
| Other Income                            | 11,916       | 11,916       | 11,916       | 11,916       | 11,916       |  |  |  |  |
| TOTAL REVENUES                          | \$10,597,849 | \$10,408,468 | \$ 9,574,940 | \$ 9,153,283 | \$ 9,294,648 |  |  |  |  |
|   |              |              |              |              |              |  |  |  |  |
| EXPENDITURES                            |              |              |              |              |              |  |  |  |  |
| Salaries                                | \$ 8,389,417 | \$ 7,703,991 | \$ 7,729,012 | \$ 7,585,092 | \$ 7,588,624 |  |  |  |  |
| Prof./Scientific Supplies               | 1,088,288    | 1,094,153    | 1,103,118    | 1,025,404    | 1,142,967    |  |  |  |  |
| Library Acquisitions                    | 21           | 8,430        | 9,029        | 5,912        | 108          |  |  |  |  |
| Utilities                               | 358,157      | 299,351      | 275,586      | 245,027      | 284,191      |  |  |  |  |
| Building Repairs                        | 579,725      | 1,161,360    | 303,526      | 254,074      | 193,784      |  |  |  |  |
| Auditor of State                        | 34,500       | 29,791       | 28,669       | 28,667       | 20,646       |  |  |  |  |
| Equipment                               | 147,741      | 111,392      | 126,000      | 9,107        | 64,328       |  |  |  |  |
| TOTAL EXPENDITURES                      | \$10,597,849 | \$10,408,468 | \$ 9,574,940 | \$ 9,153,283 | \$ 9,294,648 |  |  |  |  |

### Iowa Braille and Sight Saving School

The following compares the FY 2013 general operating fund approved budget with actual revenue and expenditure transactions. Total revenues and expenditures were 0.9% greater than the budget.

| Iowa Braille and Sight Saving School - General Fund<br>FY 2013 |    |           |        |           |              |           |             |  |
|--|----|-----------|--------|-----------|--------------|-----------|-------------|--|
|  | A  | approved  |        |           | \            | /ariance  | Actual as % |  |
|  |    | Budget    | Actual |           | Over/(Under) |           | of Budget   |  |
| REVENUES   |    |           |        |           |              |           |             |  |
| A PPROPRIATIONS  |    |           |        |           |              |           |             |  |
| General  | \$ | 3,691,310 | \$     | 3,691,310 | \$           | -         | 100.0%      |  |
| RESOURCES  |    |           |        |           |              |           |             |  |
| Federal Support  |    | 332,000   |        | 296,984   |              | (35,016)  | 89.5%       |  |
| Reimbursed Indirect Costs                                      |    | 41,269    |        | 41,268    |              | (1)       | 100.0%      |  |
| Sales and Services   |    | 3,928,100 |        | 4,038,860 |              | 110,760   | 102.8%      |  |
| TOTAL REVENUES   | \$ | 7,992,679 | \$     | 8,068,422 |              | 75,743    | 100.9%      |  |
| EXPENDITURES   |    |           |        |           |              |           |             |  |
| Salaries   | \$ | 6,629,380 | \$     | 6,465,511 | \$           | (163,869) | 97.5%       |  |
| Prof. /Scientific Supplies                                     |    | 906,375   |        | 1,029,389 |              | 123,014   | 113.6%      |  |
| Library Acquisitions   |    | 2,000     |        | 2,353     |              | 353       | 117.7%      |  |
| Utilities  |    | 315,000   |        | 246,990   |              | (68,010)  | 78.4%       |  |
| Building Repairs   |    | 58,824    |        | 147,811   |              | 88,987    | 251.3%      |  |
| Auditor of State   |    | 31,100    |        | 28,632    |              | (2,468)   | 92.1%       |  |
| Equipment  |    | 50,000    |        | 147,736   |              | 97,736    | 295.5%      |  |
| TOTAL EXPENDITURES   | \$ | 7,992,679 | \$     | 8,068,422 |              | 75,743    | 100.9%      |  |

While total general fund revenues and expenditures were consistent with the budget, line item variance explanations are provided below.

#### Revenue Variances

- Federal support was less than budget due to a reduced allocation of the State Vision Grant that has not kept pace with higher Orientation and Mobility personnel costs.
- Reimbursements from ISD for a portion of the Superintendent's salary are the primary reason sales and service revenue exceeded budget.

### **Expense Variances**

- Salary costs were less than the budget due to two open positions.
- Professional and scientific supplies/services were over budget due to additional contracted IT services related enhancements of the Student Database and greater supply needs from the expansion of FEMA Corps members residing in leased space on the IBSSS campus.
- Utility costs were under budget primarily due to the mild winter and lower vehicle fuel costs.
- Building repairs exceeded the budget from the replacement of trees lost during the 2011 storm and additional building renovation projects.

The following provides a consolidated five-year history of actual general operating revenues and expenditures. State operating funding has significantly declined since FY 2009 and sales and service revenue has increased from additional AEA contract revenue for Teachers of the Visually Impaired and Orientation and Mobility Specialists.

| Iowa Braille and Sight Saving School - General Fund<br>FY 2009 - FY 2013 |              |              |              |              |              |  |  |  |
|--|--------------|--------------|--------------|--------------|--------------|--|--|--|
| 11200 11200  |              |              |              |              |              |  |  |  |
|  | FY 2009      | FY 2010      | FY 2011      | FY 2012      | FY 2013      |  |  |  |
| REVENUES   |              |              |              |              |              |  |  |  |
| A PPROPRIATIONS  |              |              |              |              |              |  |  |  |
| General  | \$ 5,640,062 | \$ 5,055,153 | \$ 5,146,693 | \$ 3,618,931 | \$ 3,691,310 |  |  |  |
| Other  | 79,944       | 9,460        | 207,819      | 4,874        |              |  |  |  |
| ARRA-State Stabilization   |              | 330,215      |              |              |              |  |  |  |
| RESOURCES  |              |              |              |              |              |  |  |  |
| Federal Support  | 350,945      | 446,507      | 469,145      | 407,003      | 296,984      |  |  |  |
| Interest   | 4,926        | 794          | 213          |              |              |  |  |  |
| Reimbursed Indirect Costs  | 45,152       | 47,514       | 41,268       | 41,268       | 41,268       |  |  |  |
| Sales and Services   | 2,321,712    | 3,354,934    | 3,689,724    | 3,663,787    | 4,038,860    |  |  |  |
| Other  | 3,729        | 5,731        | 4,925        |              |              |  |  |  |
| TOTAL REVENUES   | \$ 8,446,470 | \$ 9,250,308 | \$ 9,559,787 | \$ 7,735,863 | \$ 8,068,422 |  |  |  |
|  |              |              |              |              |              |  |  |  |
| EXPENDITURES   |              |              |              |              |              |  |  |  |
| Salaries   | \$ 6,001,711 | \$ 6,984,536 | \$ 7,466,360 | \$ 6,304,692 | \$ 6,465,511 |  |  |  |
| Prof. /Scientific Supplies   | 942,887      | 1,202,500    | 1,216,272    | 999,854      | 1,029,389    |  |  |  |
| Library Acquisitions   | 1,522        | 2,156        | 3,393        | 1,128        | 2,353        |  |  |  |
| Utilities  | 196,258      | 225,532      | 239,401      | 224,866      | 246,990      |  |  |  |
| Building Repairs   | 1,227,375    | 669,992      | 597,350      | 93,709       | 147,811      |  |  |  |
| Auditor of State   | 25,483       | 24,608       | 22,428       | 40,395       | 28,632       |  |  |  |
| Equipment  | 51,234       | 140,984      | 14,583       | 71,219       | 147,736      |  |  |  |
| TOTAL EXPENDITURES   | \$ 8,446,470 | \$ 9,250,308 | \$ 9,559,787 | \$ 7,735,863 | \$ 8,068,422 |  |  |  |